



# 2025/26 – 2034/35 LONG TERM FINANCIAL PLAN

# Acknowledgement

Here in Blayney Shire, we gather on Wiradjuri country on which members and elders of the local indigenous community and their forebearers have been custodians for many centuries and on which aboriginal people have performed age old ceremonies of celebration, initiation and renewal, we acknowledge their living culture and their unique role in the region.

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2025/26 – 2034/35 Long Term Financial Plan

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# Table of Contents

<b>1. INTRODUCTION</b>	<b>5</b>
1.1 Objectives	5
1.2 Timeframe	6
<b>2. PLANNING ASSUMPTIONS</b>	<b>7</b>
<b>3. FINANCIAL SUSTAINABILITY</b>	<b>9</b>
<b>4. REVENUE FORECASTS</b>	<b>10</b>
<b>4.1 Rates and Annual Charges</b>	<b>10</b>
4.1.1 Ordinary Rates	11
4.1.2 Special Rates	12
4.1.3 Rate Pegging	12
4.1.4 Special Rate Variation	13
<b>4.2 User Charges &amp; Fees</b>	<b>13</b>
4.2.1 Sewerage Charges	13
4.2.2 Waste Management Charges	14
4.2.3 Statutory Charges	15
4.2.4 Other Fees	15
<b>4.3 Grants &amp; Contributions</b>	<b>15</b>
<b>4.4 Investments Revenue</b>	<b>17</b>
<b>4.5 Borrowings</b>	<b>17</b>
<b>4.6 Other Revenue</b>	<b>18</b>
<b>4.7 Cash Restrictions</b>	<b>18</b>
<b>5. EXPENDITURE FORECASTS</b>	<b>18</b>
<b>5.1 Salaries, Wages and Employee On-costs</b>	<b>18</b>
<b>5.2 Loans / Debt Service Costs</b>	<b>19</b>
<b>5.3 Materials, Contracts and Other Operating Costs</b>	<b>20</b>
<b>5.4 Asset Management</b>	<b>20</b>
<b>6 SENSITIVITY ANALYSIS AND FINANCIAL MODELLING</b>	<b>22</b>
<b>6.1 Employee Costs</b>	<b>22</b>
<b>6.2 Rates and Annual Charges Revenue</b>	<b>22</b>
<b>6.3 Inflation</b>	<b>23</b>
<b>6.4 Investment Returns</b>	<b>23</b>
<b>6.5 Grants</b>	<b>23</b>
<b>7 PERFORMANCE MEASURES</b>	<b>25</b>
<b>7.1 Cash / Liquidity Position</b>	<b>25</b>
<b>7.2 Operating Result</b>	<b>27</b>

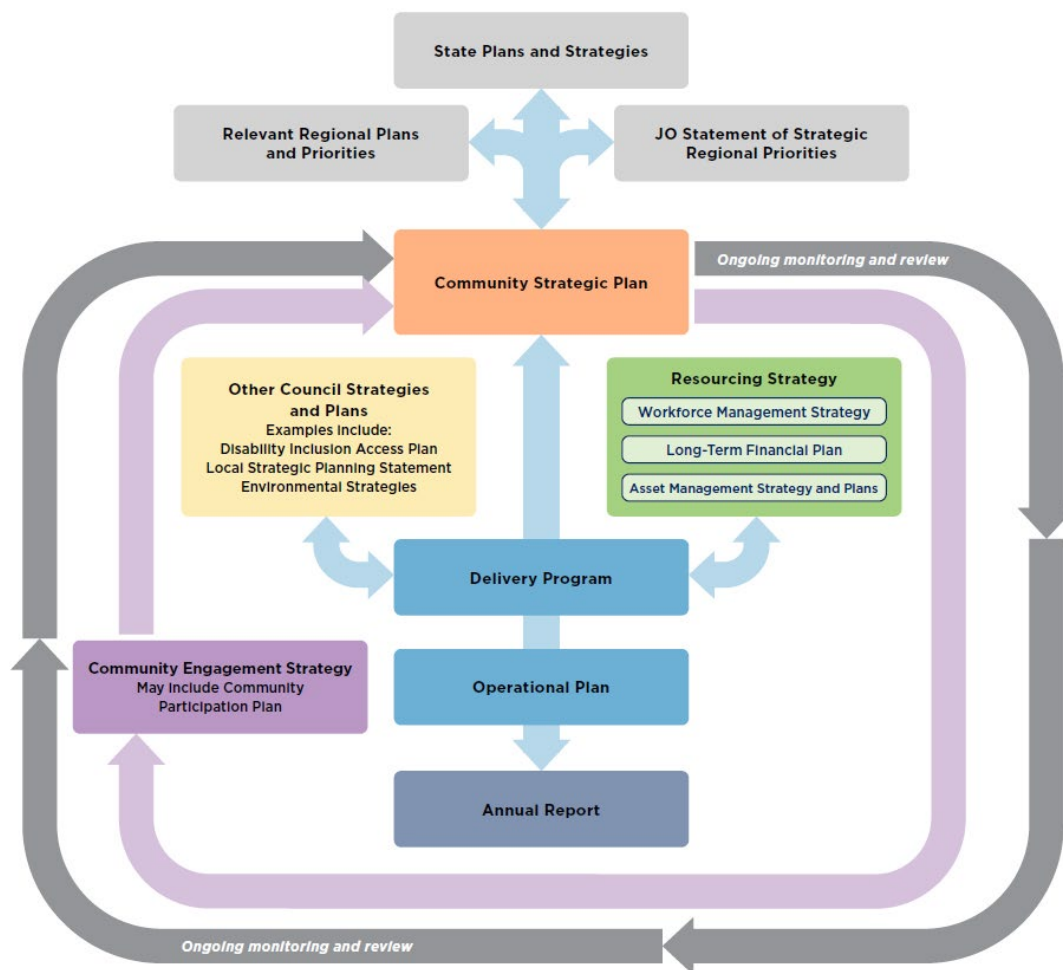
7.3 Debt Management.....	29
7.4 Dependence on Revenue from Rates and Annual Charges.....	31
7.5 Building & Infrastructure Renewals – General Fund.....	33
8    SCENARIOS.....	35
a.    Base Case .....	37
b.    Increased Rate Peg .....	46
c.    Reduced Mining & Grant Funding.....	55
9.    CAPITAL EXPENDITURE PROGRAM .....	64

# 1. INTRODUCTION

## 1.1 Objectives

The Long Term Financial Plan (LTFP) forms part of Council's Resourcing Strategy, together with the Asset Management Plan and Workforce Management Plan.

Council's LTFP provides a framework to assess its revenue building capacity to meet the activities and level of services outlined in its Community Strategic Plan (CSP).



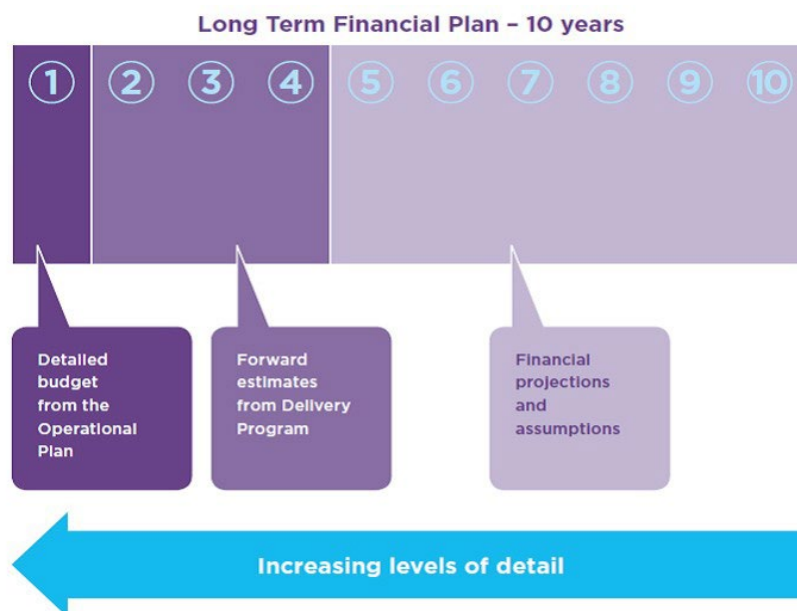
Blayney Shire Council's LTFP seeks to:

- establish greater transparency and accountability of Council to the community;
- provide an opportunity for early identification of financial issues and any likely impacts in the longer term;
- provide a mechanism to:
  - solve financial problems as a whole
  - see how various plans fit together
  - understand the impact of some decisions on other plans or strategies;
- provide a means of measuring Council's success in implementing strategies;
- compare the community wants to financial reality; and,
- confirm that Council can remain financially sustainable in the longer term.

## 1.2 Timeframe

Council must prepare a LTFP for a minimum of 10 years. It must be updated annually as part of the Operational Plan preparation with adoption and detailed review every 4 years, as part of the Delivery Plan preparation and adoption and review of the CSP.

The Blayney Shire Council LTFP covers a time period spanning ten years from 2024/25 to 2033/34.



## 2. PLANNING ASSUMPTIONS

A LTFP is dependent on a number of planning assumptions. In preparing the LTFP Council considered a range of matters and made appropriate assumptions. These assumptions were used to model and formulate the plan, test a range of scenarios and ultimately form the basis of the agreed plan.

Key assumptions/variables reviewed as part of the setup of the LTFP are:

- Financial Assumptions as per below table:
  - a. Base Case (SV Model)
  - b. Increased Rate Peg
  - c. Reduced Mining Income & Grant Funding

Assumption/Variable	Calculation Basis	a.	b.	c.
Consumer Price Index (CPI)	All groups Sydney Dec 24	2.40%	2.40%	2.40%
Rate Peg (Ordinary Rates)	Independent Pricing and Regulatory Tribunal (IPART) determination / recommendation  Approved Special Rate Variation 2024/25 – 2026/27	3.80% <b>Special Rate Variation</b> 10.00% Yrs 2-3 2.50% Yrs 3-10	3.80% <b>Special Rate Variation</b> 10.00% Yrs 2-3 4.00% Yrs 3-10	3.80% <b>Special Rate Variation</b> 10.00% Yrs 2-3 2.50% Yrs 3-10
Sewer Annual Charges Income	The Strategic Business Plan (SBP) is currently being reviewed, therefore minimal increase assumed throughout the life of the plan until finalisation of the SBP which will inform future charges.	3.50% Yr 1-10	5.00% Yr 1-10	3.50% Yr 1-10
Waste Annual Charges Income	Based on reasonable cost estimate – cost of increase has been tied to increased cost of contractor charges (CPI) and factoring in additional increased compliance costs.	10.00% Year 1 3.50% Year 2-10	10.00% Year 1 3.50% Year 2-10	10.00% Year 1 3.50% Year 2-10

Fees and Charges Income	User pay fees CPI + 0.5%	3.50% Year 1 3.50% Year 2-10	3.50% Year 1 3.50% Year 2-10	3.50% Year 1 3.50% Year 2-10
Interest Rate Income	Average annual rate of return is 5.07% however interest rates have been conservatively forecast as the rates are subject to market volatility.	4.00% Year 1-4 3.00% Year 5-10	4.00% Year 1-4 3.00% Year 5-10	4.00% Year 1-4 3.00% Year 5-10
Salaries and Employee On-costs	Award increase + 0.5% progressional based increase  Superannuation guarantee charges will increase by 0.50% per year until it reaches 12% in 2026. Increase in addition to % above.	4.00% Yr 1 3.50% Yrs 2-3 3.00% Yrs 4-10  0.50% Yr 1	4.00% Yr 1 3.50% Yrs 2-3 3.00% Yrs 4-10  0.50% Yr 1	4.00% Yr 1 3.50% Yrs 2-3 3.00% Yrs 4-10  0.50% Yr 1
Materials and Contracts	CPI + 0.5%  Electricity  Water	3.50%  25% Yr 1  15% Year 1-2 3.50% Year 3-10	3.50%  25% Yr 1  15% Year 1-2 3.50% Year 3-10	3.50%  25% Yr 1  15% Year 1-2 3.50% Year 3-10
Other Expenditure		2.50%	2.50%	2.50%
Interest Rate Expense	TCorp forecast – proposed loans (31Mar) Other Institutions – proposed loans  <i>Rates are indicative – no proposed borrowings have been modelled</i>	5.97% 6.97%	5.97% 6.97%	5.97% 6.97%
Depreciation	Existing depreciation does not increase until revaluation of the asset class every 5 years (excludes plant & equipment and sewer)  Depreciation for new capital projects that have been identified will be in addition to annual increase.	2% 5% in 2030/31 for Transportation Asset Classes to align with next revaluation	2% 5% in 2030/31 for Transportation Asset Classes to align with next revaluation	2% 5% in 2030/31 for Transportation Asset Classes to align with next revaluation

- Service Levels: Refer to Blayney Shire Council Community Strategic Plan (CSP).
- Population Growth: NSW Governments' Planning and Environment Department has the Blayney Shire population to increase by over 8% up to the year 2031. To forecast this impact is negligible as any increase in revenue maybe offset against any increase in costs servicing a greater population base. As a result, the LTFP has been prepared on the assumption of a constant population base.
- Economic Growth: Due to uncertainties in economic growth rates in regional NSW, the LTFP has been prepared on the assumption of a constant economic growth rate.

### 3. FINANCIAL SUSTAINABILITY

Over the last couple of years Council has sought to address its deteriorating financial sustainability. In June 2022, Council engaged an independent strategic financial review of Council's financial position and sustainability which identified 45 recommendations.

From this Council was able to action 25 of the recommendations during preparation of the 2023/24 Delivery Plan / Operational Plan however this was not enough to address the ongoing forecast financial position.

One of the remaining recommendations was to consider a special rate variation and in June 2023 Council resolved to commence the process of applying to IPART for a proposed special rate variation. The Council engaged Morrison Low to undertake a further independent financial assessment and to assist with determination of need for a special variation (SV) to rate income. From this assessment it was recommended that the Council consider a SV.

Council resolved on 9 November 2023 to commence community consultation for a proposed special variation of 10% for 3 years with a cumulative permanent increase of 33.1%. Following conclusion of the community consultation process Council resolved on 23 January 2024 to make application to IPART. A decision is still pending from IPART and therefore a scenario inclusive of the SV has been modelled in the LTFP.

The proposed SV seeks to not only address Council's ongoing deficits but also ensure that Council has sufficient funds to meet its maintenance and renewal requirements to address the infrastructure backlog as detailed in Council's Special Schedule 7.

Council was successful in its application to IPART for a special variation for the amount sought which will see rates increase by 10% from 2024/25 – 2026/27.

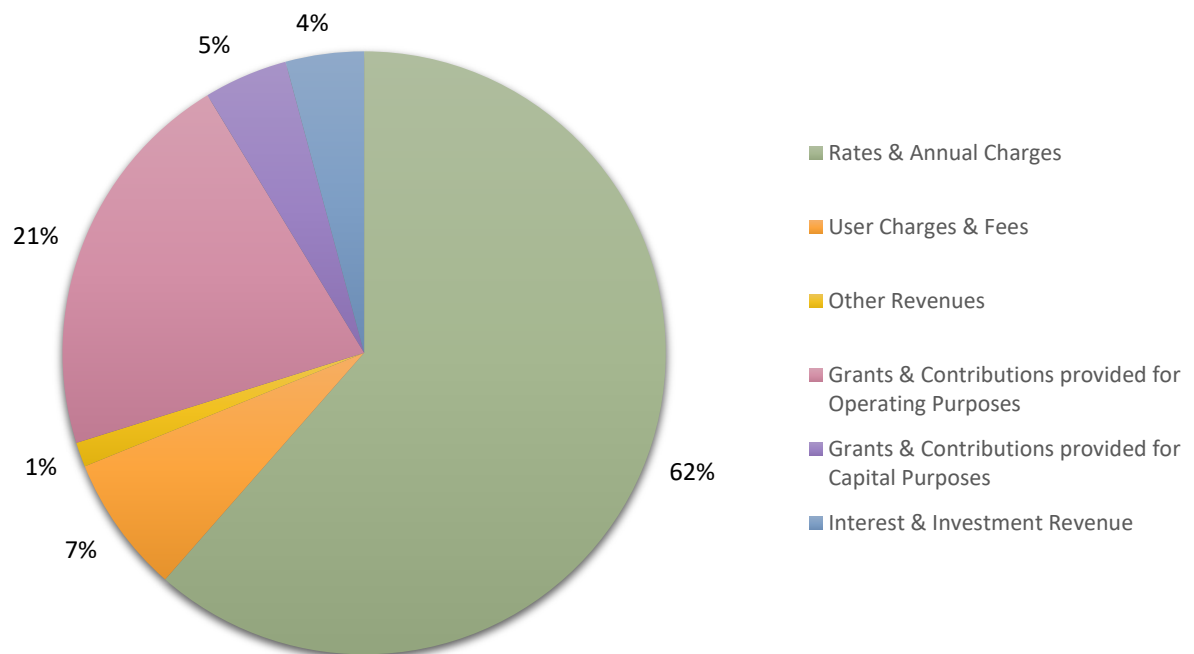
The application of a special variation was only one piece of the puzzle, with

Council required to forecast at the time reasonably certain additional mining rates from the McPhillamy's Gold Project. Since approval of the SV in May 2024, the project was impacted by application of a Section 10 Declaration which has now stalled the project and there is increased uncertainty around the potential start times or even abandonment of the project all together.

## 4. REVENUE FORECASTS

The major sources of revenue for Council are:

- Rates and Annual Charges
- User Charges and Fees
- Grants & Contributions
- Investment Revenue
- Borrowings
- Other Revenues



### 4.1 Rates and Annual Charges

The major component of Council's income is generated via the levying of rates and annual charges, which accounts for 50% of total income.

Blayney Shire Council is proactive and determined to produce a fair balance between rates levied on the shire population and the level of services that can be provided. The amount that is required to be raised from rating is determined after considering Council's proposed capital works program whilst ensuring the long-term financial viability of the funds.

Council is limited on the percentage that it can increase its rating income known as the Rate Peg. Determined annually by IPART, the Rate Peg applies to both Ordinary & Special Rates.

Financial Year	Rate Peg
2020/21	2.60%
2021/22	2.00%
2022/23	2.50%
2023/24	3.70%
2024/25 Base Case	5.70%
<b>5 Year Average</b>	<b>3.30%</b>
2025/26 Rate Peg	<b>3.80%</b>
2025/26 Special Rate Variation	<b>10.00%</b>

For the 2025/26 financial year, IPART has determined the rate peg using the new rate peg methodology. The core rate peg for the 2025-26 financial year ranges from 3.60% and 5.10% and takes into account the Base Cost Change (BCC) by council group and an Emergency Services Levy (ESL) factor to reflect annual changes in each council's ESL contributions. The core rate peg for 2025/26 for Blayney was 3.8%.

In addition, a population factor based on each council's population growth is applied which ranges from 0.00% - 3.80%. Council received a 0% population index and therefore the general rate peg for 2024/25 is fixed at 3.80%.

Following approval of Council's 3 year special variation of 10% in 2024/25 Council can levy up to 10% inclusive of the rate peg for 2025/26 and 2026/27.

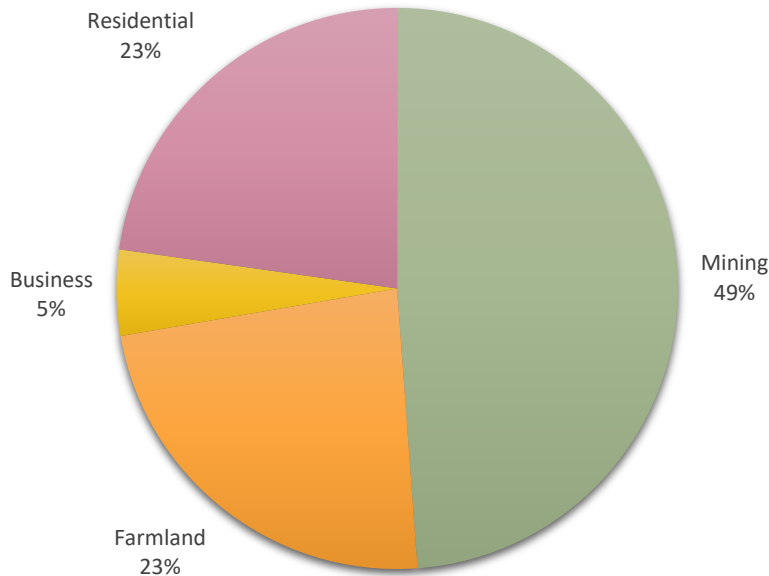
S.492 of the Local Government Act 1993 provides two types of rates: Ordinary rates and Special rates

#### 4.1.1 Ordinary Rates

By virtue of s.494 of the Act, Council is required to make and levy an ordinary rate for each year on all ratable land in its area. This is a mandatory requirement. Land is rated based upon the use of that land or the zoned use of that land. There are four main rating categories, within which Council can create additional sub-categories. The four categories provided by s.493 of the Act are:

- Farmland
- Residential
- Business
- Mining

## Rates Income By Category



All ratable land is classed within one of the four categories unless it is deemed non-ratable, such as a church or school or similar institution.

### 4.1.2 Special Rates

Council has discretion to levy special rates. Special rates must be made pursuant to s.495 of the Local Government Act 1993 but may be levied under either s.495 or the provisions of Division 2 of Part 5 of Chapter 15 of the Act. In the former instance, the special rates may be levied for works or services provided or proposed to be provided by Council (e.g. town improvement works benefiting a specific locality, tourism promotion benefiting a particular ratepayer sector) or for other specific purposes. It is important to note that these rates will usually apply to specific rating categories or specific rating areas. Special rates are also capable of application across all ratepayers. For example, all ratepayers in a Council area could be made subject to a special rate, intended to finance a project that will benefit the whole of the Council area. Special rates can also be raised to fund sewer, water supply and waste management projects.

### 4.1.3 Rate Pegging

Rate pegging is a term that is commonly associated with s.506 and s.509 of the Local Government Act 1993. This term refers to the practice of limiting the amount of revenue a Council can raise from ordinary and special rates by setting a limit on the increase of these rates from previous years. It is important to note that this limit (in the form of a percentage cap) does not apply to an individual's rate levied but rather the total rate yield raised from ordinary and special rates. IPART advises Council of the allowable rate pegging limit in November / December each year.

#### 4.1.4 Special Rate Variation

At the 23 January 2024 Council meeting, the Council resolved to make an application to IPART for a permanent Special Rate Variation of 10% for 3 years which represents a total cumulative increase of 33.1%. The application was approved in May 2024.

Blayney Shire Council's LTFP Scenario models a Special Variation of 10% for the remaining 2 years (2025/26 – 2026/27) inclusive of the rate peg and equates to the following:

		2025/26	2026/27
		\$000	\$000
Special Rate Variation		1,102	1,213

#### 4.2 User Charges & Fees

In accordance with s.496, s.501 and s.502 of the Local Government Act 1993, Council is able to charge for the provision of sewerage and domestic waste services.

##### 4.2.1 Sewerage Charges

The [NSW Best-Practice Management of Water Supply and Sewerage Framework](#) requires Council to prepare and implement a sound 20 to 30 year strategic business plan and financial plan in accordance with the [NSW Water and Sewerage Strategic Business Planning Guidelines](#)

On 9 February 2015, Council adopted the Strategic Business Plan for Sewerage Services (SBP). The Sewer Strategic Plan demonstrates best practice management, which encourages the effective and efficient delivery of sewerage services.

It is recommended as best practice to review the SBP every five years to provide guidance for the future management of the Council's sewerage business. Council has engaged the Department of Public Works to review and update the SBP and it is anticipated that Council will adopt a new SBP in the coming financial year.

Council has set charges to provide sufficient funds to operate and maintain sewerage services, to repay existing loans and to generate additional reserves to provide capital works and upgrades in the future.

##### For Residential Properties

A uniform sewerage charge will be applied to all residential customers in accordance with the Department of Environment, Climate Change and Water Best Practice sewer pricing guidelines.

##### For Non-Residential Properties

A two-part tariff, being a connection charge and a usage charge will be applied.

Non-residential properties include multiple occupancies, such as non-strata flats and units, and those properties, which are categorised as “business” for rating purposes.

The connection charge is determined by multiplying the access charge applicable to the water service connection size, by the sewerage discharge factor (SDF).

The usage charge is determined by multiplying the number of kilolitres of water consumed, by the SDF, and then by \$1.15.

Council will issue sewer usage charges every three months in arrears, which will be included on the rates instalment notice.

The SDF is a customer’s estimated volume discharged into the sewerage system to the customers total water consumption. For non-residential properties, the SDF varies based on the usage requirements of a customer’s enterprise. For the majority of customers, a SDF is applied within one of the five levels outlined in Council’s revenue policy.

#### **Future Sewerage Infrastructure Subsidy Charge**

Council has adopted a Sewerage Development Servicing Plan which informs Council of the Developer Charges to be applied to new development. The Developer Charges are levied under s.64 of the Local Government Act and contribute to funding future expansion of the sewerage infrastructure as a result of the new development.

The Development Servicing Plan is prepared in accordance with the 2016 Developer Charges Guidelines for Water Supply, Sewerage and Stormwater issued by the Minister for Lands and Water, pursuant to s.306(3) of the Water Management Act.

Council has elected to levy Developer Charges lower than the calculated Developer Charges for the 2 service areas, Blayney and Millthorpe. The Developer Charges have been set in consideration of financial, social and environmental factors to determine a Developer Charge which is balanced, fair and meets Council’s objectives. The cross-subsidy, resulting from capping of Developer Charges, must be disclosed in Council’s DSP, annual Operational Plan and Annual Report.

#### **4.2.2 Waste Management Charges**

The Local Government Act 1993 requires that Domestic Waste Management Charges must reflect the actual cost of providing those services. The service is provided to residents of Blayney, Millthorpe, Carcoar, Lyndhurst, Neville, Newbridge, Hobbys Yards, Barry, Forest Reefs and specific rural areas. The service includes a weekly garbage collection service and a fortnightly recycling collection service.

The Domestic Waste Strategy is supported by a ten-year financial strategy, as

part of the LTFP, which determines the annual charge. The annual charge must reflect the reasonable cost of providing the service. The Council has in place a 10 year waste collection contract due for expiry in 2027/28. A new tender will be sought for commencement in the 2028/29 financial year that may impact on the LTFP. Any potential impact as a result of the above will be reflected in the future domestic waste user charges.

A Waste Management Levy is applied to all properties in the Blayney Shire to create an equitable contribution by all residents towards the operation of the Blayney Waste Facility, in particular management and processing of recycling and green waste, which will incur a significant increase in costs. Disposal of recycling and green waste is free to all residents

#### 4.2.3 Statutory Charges

Council has no discretion to determine the amount of a fee for service when the amount is fixed by regulation or by another authority. Examples of statutory fees include development assessment fees and planning certificates.

The majority of statutory charges do not increase annually in line with CPI, however for the purposes of financial modelling these fees are assumed to increase in line with CPI over the long term.

#### 4.2.4 Other Fees

User fees and charges include office fees (photocopying, binding etc.), fees for use of Council facilities and other statutory and regulatory fees.

No significant new user charge or fee opportunities have been identified as part of the development of the CSP.

### 4.3 Grants & Contributions

In reviewing operational grants and contributions, it is considered prudent not to forecast an increase, other than for CPI, over the period of the plan. It is unlikely that there will be any increase in grants, or provision of new grants, for current services. Any reduction or discontinuance of grants will be offset by a corresponding reduction in expenditure.

Council receives a general purpose Financial Assistance Grant from the Commonwealth Government. Since 2016/17 a significant portion of this funding has been received in advance, with 85% of the Financial Assistance Grant for 2024/25 paid in 2023/24. It is not known when the advanced payments will cease therefore Council has forecast receipt of 100% of the Financial Assistance Grant annually over the term of this plan.

Any advanced payment of the financial assistance grant received is restricted as an internal allocation until the year in which it relates.

The Office of Local Government measures Council on their reliance on external

funding through the Own Source Operating Revenue. The benchmark requires Council to be able to generate greater than 60% of total revenue without the reliance of external funding.

Capital grants and contributions fluctuate from year to year dependent on scheduled capital works programs and available funding programs. Dependent on the funding agreements Council may be required to match funding with monetary or in-kind contributions with a strong focus on upgrade or renewal of existing assets over new assets.

#### Major grant funding - accepted

Project	Funding \$	Project Total \$	Year
<b>Regional and Local Roads Repair Program</b>			
Tallwood Road Pavement Renewal	761,197	761,197	25/26
Garland Road Heavy Patching	761,197	761,197	25/26

#### Major grant funding - pending

Project	Funding \$	Project Total \$	Year
<b>Disaster Ready Fund</b>			
Coombing St Crossing	975,000	1,300,000	26/27
<b>Get Active NSW</b>			
Blake St Footpath	320,000	365,600	25/26
<b>Landfill Consolidation &amp; Improvement Fund</b>			
Solid Waste Facility Leachate Treatment	250,000	413,100	25/26
Waste Management Strategy (Opex)	30,000	45,000	25/26
Concept Design of Expansion of Eastern Landfill – Blayney Waste Facility (Opex)	25,000	220,000	25/26

The following projects forecast are currently unfunded and subject to receipt of successful grant funding.

Project	Funding \$	Project Total \$	Year
Renewable Energy Projects			
• Community Centre	20,000	20,000	25/26
• Blayney Showground	30,000	30,000	26/27
• Blayney Library	30,000	30,000	27/28
Napier Oval Kiosk Upgrade	150,000	150,000	26/27
Blayney Showground Trotting Fence Compliance Upgrade	45,000	45,000	26/27
Newbridge Road	2,000,000	2,000,000	27/28
Spring Hill Road	1,500,000	1,500,000	27/28
	1,500,000	1,500,000	28/29
Regional Roads Upgrade	450,000	900,000	26/27 onwards

Sewerage Treatment Plan – Capacity Upgrade	5,885,550	8,917,500	27/28 – 28/29
Blake St Footpath	405,500	405,500	28/29
Barry Road Bridge Structural Upgrade	310,000	310,000	28/29

The s.7.11 Developer Contribution Plan aims to generate contributions that will support the maintenance of levels of service for new community infrastructure to the present standard of facilities per head of existing population.

The Blayney Shire Local Infrastructure Contributions Plan 2022 was adopted on 19 December 2022.

<https://www.blayney.nsw.gov.au/ArticleDocuments/929/Blayney%20Shire%20Local%20Infrastructure%20Contributions%20Plan%202022.pdf.aspx>

#### 4.4 Investments Revenue

Council's investment strategy is to undertake investment of surplus funds, maximising earnings from authorised investments, whilst ensuring the security of Council funds.

Council's investment policy is conservative and limits investments to those covered, in part, by the Government Guarantee. Council's investment portfolio consists of predominately term deposits with major banks and institutions. Council's policy also limits the amount invested per institution ensuring a diversified investment mix and spreading of associated risks.

Forecast returns on Council's investment portfolio are based on the forecast 90 Day Bank Bill Swap Rate plus a small margin of 0.5% to reflect strategic investments in longer-term investment products where appropriate.

Council also aims to ensure there is sufficient liquidity to meet all reasonably anticipated cash flow requirements, as and when they fall due, without incurring significant costs due to the unanticipated sale of an investment.

#### 4.5 Borrowings

Councils can finance some of their capital expenditure through use of borrowings. Typically, these are for expenditures on major infrastructure projects. Borrowing allows Council to spread the cost of these projects over a number of years in order to facilitate inter-generational equity particularly for those long life assets.

Borrowings can also be used to smooth out long-term expenditure peaks and troughs. In financial modelling scenarios, the strategy to address identified funding gaps includes the raising of loans to fund, or part fund, some of the capital projects included in the capital expenditure program.

Council continues to maintain a relatively low debt service cover ratio. However, the impact on this ratio and the ability to service proposed borrowings in the

future should be assessed when borrowings are being considered to fill funding gaps.

There are currently no proposed borrowings modelled throughout this plan.

## 4.6 Other Revenue

The majority of other revenues are generated by rental income on Council properties and various other sources.

Rentals will vary according to supply and demand, however forecast fluctuations in supply and demand over ten-year period, if available, are not considered reliable. Therefore, assuming rents will increase in line with CPI over the long term is considered a reasonable approach.

Given that 'other revenues' represent less than 1% of total revenues the potential margin of error of this assumption, and resultant impact on financial position, is considered immaterial.

## 4.7 Cash Restrictions

An alternative to borrowing for expenditure peaks and troughs is to build up cash reserves in years when expenditure is lower, for use in years when higher expenditure will occur. The problem with cash reserves is that they can often be diverted to uses other than those originally intended, leaving the council short of funds for its other planned expenditures. Cash reserves need to be carefully managed to achieve optimum investment incomes and to be available when needed for planned expenditures.

# 5. EXPENDITURE FORECASTS

## 5.1 Salaries, Wages and Employee On-costs

Council's long-term forecast relating to staffing is contained in detail within the Workforce Management Plan. The Workforce Management Plan also identifies the human resources Blayney Shire Council requires to continue its strategic direction and deliver services in an efficient and effective manner.

Over the last few years, Council has completed an unprecedented number of major infrastructure works programs that have required additional resources which have been filled via a mix of existing and casual staff.

In 2021/22 Council undertook an Organisational Review to identify and address the gaps in resources for not only delivery of significant grant funded projects but also to address the increased levels of service to new and improved facilities. Whilst the longevity of these significant grant funded projects is unknown, it is not anticipated that the demand for these additional resources will reduce and therefore have been modelled throughout the entire plan.

For the purpose of projecting future salary, wage and ELE costs to Council a percentage increase equivalent to the anticipated award increase plus a allowance for progressional based increases (see Planning Assumptions).

The superannuation guarantee charge will incrementally increase to 12% by 2025/26 which has been allowed for in addition to the annual increase.

Employee on-costs are assigned to labour hours to recover fixed employment costs such as workers compensation, employee leave entitlements, superannuation premiums, supervision and provision of tools and equipment. Further, the attribution of other organisation support costs, such as human resources or IT support, may be distributed based on number of staff or labour hours.

Other employee on-costs e.g. training, protective clothing and travel costs are separately allocated against functions.

Further details about Council's staff costs are included in the Workforce Management Plan.

## 5.2 Loans / Debt Service Costs

In financial modelling scenarios, the strategy to address identified funding gaps includes the raising of loans to fund, or part fund, some of the capital projects included in the capital works program.

Council's ability to service future debt is measured via the debt service cover ratio. Council has historically maintained a low level of borrowings which makes exceeding the industry benchmark of >2 achievable.

Where possible the term of the loan will be matched against the future economic benefit of the asset. This means that the asset/borrowing will be paid for by residents who will consume the services provided by the asset over its useful life.

With external factors impacting on inflation and a steep increase in the RBA cash rate for the first time in over 10 years the cost of borrowings is no longer as attractive with indicative rates for a 20 year loan now in excess of 6.95%.

Subsequently no new borrowings have been forecast throughout the life of this plan.

### 5.3 Materials, Contracts and Other Operating Costs

Expenditure on materials, contracts and other operating cost has been generally based on CPI. The exceptions to this are expenditures that are either:

- i) not recurrent every year;
- ii) have been identified as increasing by an amount different to CPI; or
- iii) a result of increased services or service levels.

Examples of these expenditures include:

	\$	Year
Sale of Land for Unpaid Rates	53,000	2028/29
Sale of Land for Unpaid Rates	63,000	2033/34
Council Elections 2029/30	92,000	2029/30
Council Elections 2033/34	102,000	2032/33
Infrastructure Contributions Plan	36,900	2028/29
BCO Strategy Review	100,000	2028/29
Blayney Shire Settlement Strategy	150,000	2029/30
Active Movement Strategy Review	40,000	2028/29
Playground & Other Structures Audit	20,000	2025/26
Playground & Other Structures Audit	23,750	2030/31

### 5.4 Asset Management

Infrastructure (assets) expenditure will progressively be mapped against maintenance and renewal programs recommended by respective asset management plans. In accordance with Council's asset management review, asset maintenance has been increased by CPI with a strong focus on asset renewals as opposed to construction of new assets.

Subject to available funding and resources, assets should be maintained and renewed in accordance with the respective asset management plans and agreed condition intervention levels.

Infrastructure asset classes are subject to revaluation no less than every 5 years or following a material increase in fair value of an asset class. Although no longer mandated through the Code of Accounting Practice, revaluations are generally undertaken in the following cycle.

Asset Class	Year
Open Space, Other Recreational Assets & Community Land	2025/26
Sewerage Infrastructure	2026/27
Buildings & Operational Land	2027/28
Transportation	2029/30
Open Space, Other Recreational Assets & Community Land	2030/31
Sewerage Infrastructure	2031/32
Buildings & Operational Land	2032/33
Transportation	2034/35

The revaluation process is undertaken by a mix of Council staff and specialised consultants, dependent on the complexity of the assets contained within each asset class.

The following details the proposed cost of consultants to be engaged:

	\$	Year
Road Condition Valuation	48,000	2027/28
Road Condition Valuation	83,150	2029/30
Road Condition Valuation	64,363	2032/33
Road Condition Valuation	98,750	2034/35
Transportation Revaluation Peer Review	28,500	2029/30
Transportation Revaluation Peer Review	33,850	2034/35
Building Valuation	14,941	2022/23
Building Valuation	16,905	2027/28
Building Valuation	20,078	2032/33
Sewer Complex Assets	10,880	2026/27
Sewer Complex Assets	12,925	2031/32

Following revaluation of Council's asset classes, there are often significant variations in ongoing depreciation expenses due to a number of factors which influence the revaluation process.

In 2024/25 Council is revaluing the Transportation Asset Class which represents 75% of Council's total assets. Whilst the revaluation is still in progress and subject to both peer review and sign off by NSW Audit Office during finalisation of the 2024/25 financial statement audit, preliminary estimates forecast a significant decrease in depreciation expense. In 2023/24 Council engaged a consultant who used ground penetrating radar (GPR) to validate some of the assumptions that were relied upon during the previous transportation revaluation. Analysis of the GPR data supported revised assumptions further validated by recent construction works. The modified assumptions impacted the assumed pavement depths of Council's road network, particularly on unsealed roads which has resulted in a substantial decrease in ongoing depreciation expense.

Whilst these assumptions are subject to finalisation of the 2024/25 financial statements, they have been forecast throughout the life of the long term financial plan.

## 6 SENSITIVITY ANALYSIS AND FINANCIAL MODELLING

The LTFP is based on a number of underlying assumptions. Sensitivity analysis identifies the impact on Council's financial position of changes in these assumptions and highlights the factors most likely to affect the outcomes of the plan.

Sensitivity analysis looks at "what if" scenarios. For example, what happens to Council's financial position if salary and wages increases are 1% higher than forecast; growth is half that forecast, or investment returns are 1% less than forecast in plan.

All sensitivity analysis was undertaken utilising the status quo of Council's financial position, the impacts were assessed by reference to the changes in the cash and investment balance over the 10 years of the LTFP and the impacts to Council's operating performance.

The major assumptions underpinning the LTFP have been subject to sensitivity analysis which has identified the following impacts:

### 6.1 Employee Costs

Employee costs make up 34% of projected operating expenditure forecast across the Long Term Financial Plan. This is reflective of the service based nature of a significant proportion of Council activities as well as the construction and maintenance of the considerable infrastructure owned by Council. As it makes up such a large proportion of the operating expenditure budget, and movements in rates of pay are determined through industry wide Award negotiations and market forces, the Council is sensitive to unplanned changes in employee costs. The LTFP assumes annual increases of between 3.0% and 4.0% to employee costs.

Due to the above factors an impact of a 1% increase in employee costs each year was modelled and resulted in an average annual increase of \$96k to operating costs over the life of the plan.

### 6.2 Rates and Annual Charges Revenue

Rates and Annual Charges revenue makes up close to 50% of the projected 2025/2026 operating revenue. Council cannot set the rate of increase but can only accept the rate pegging imposed on it without a Special Variation application.

The LTFP has been projected on the premise that current rating income collection patterns are maintained. Any financial shocks or changed economic conditions have the ability to impact ratepayer capacity to pay and in so doing will affect Council's cash flow from rating. Annual Charges, particularly domestic waste charges, are susceptible to significant cost increases as a result of legislative and contractual changes in this area of operation (due to Federal and State climate change policies and other regulations/collection and landfill contractual changes).

Currently Council receives half of its rating revenue from the mining category which is projected to increase to 60% subject to approval of the McPhillamy's Gold Project which is awaiting final approvals. This plan assumes a conservative level of additional mining rating income forecast throughout the plan. Should the project not receive final approval or further delays are encountered this could have a significant impact on the forecast assumptions in the LTFP scenarios. A third scenario is included excluding any additional mining income for information.

### 6.3 Inflation

Given the considerable number of assets held, constructed and maintained by Council, variations in underlying inflation have the potential to have a significant impact on the LTFP. Council has considerable pressure from rising raw material costs including fuel and other construction materials. Any major unplanned hikes in these costs will impact the LTFP. Additionally, high constructions cost and other relevant indexes has the potential to impact depreciation expenses forecast with Council required to assess the fair value of its infrastructure assets and index annually and adjust where there is a material increase between revaluation cycles.

### 6.4 Investment Returns

Council's current approach is that interest earnings from investments are used to fund the operational budget. This source of revenue, however, is impacted by the various fluctuations of the investment market and is not necessarily a reliable source of revenue. The potential use of interest income as a source of revenue to balance the operational budget may in turn be impacted.

Council has seen increased volatility in interest returns over the last couple of years with the average annual rate of return in 2020/21 reaching a record low of just 0.82%. After a steep increase in the RBA cash rate in 2023/24 the average rate of return has remained fairly stable throughout 2024/25 at just over 5.00%.

The impact of both a reduction and increase in investment interest rates of 1% of the forecast rate was modelled. The impact over the term of the plan was on average \$315k per annum. The forecast interest rate of 4% is considered conservative in the current interest rate environment and therefore any potential impact is likely to be greater than what has been forecast.

### 6.5 Grants

The Financial Assistance Grant is calculated using a formula that takes into account the population of the Local Government areas, road lengths and a number of other demographics. Given the complexity of the formula Council forecasts a CPI increase of 2.5% over the life of the plan.

The Financial Assistance Grant makes up 13% of Council's total income.

Since 2021/22 Council has received a portion of the Financial Assistance Grant paid in advance. To date there has been no indication that the advance payments will not continue and therefore this plan has been modelled on the basis that any

future payments will be made as normal. Financial Assistance Grants are untied general purpose income recognised on receipt and therefore should be acknowledged that if the advance payments are ceased there will be a budgeted deficit of roughly \$3.6m.

Money provided under the Roads to Recovery Program is not intended to replace Council spending on roads but to assist Council in their local road construction and maintenance. The previous Roads to Recovery Program concluded in 2023/24 but a new round of funding was allocated from 2024–2029. Whilst the funding is only guaranteed for 5 years, due to the heavy reliance of this program throughout NSW the LTFP has been prepared with the assumption that the Roads to Recovery or similar Program will continue indefinitely.

Council has also submitted and in some instances been successful in application of a number of grant funded programs for the completion of a significant number of infrastructure and building projects which have been modelled throughout this plan. A summary of these funding programs can be found in section 3.3.

## 7 PERFORMANCE MEASURES

A number of key indicators are used to monitor performance against the LTFP to assess Council's long-term sustainability. These key performance indicators will provide clear targets against which the council can report its progress to the community.

### 7.1 Cash / Liquidity Position

Cash and cash management is vital for the short and long-term survival and of any business. The ability to convert an asset to cash quickly to meet current obligations/liabilities is an important part of managing Council's day to day business needs.

#### Unrestricted Current Ratio

**Definition:**

$$\frac{\text{Unrestricted Current Assets}}{\text{Unrestricted Current Liabilities}}$$

**Description:**

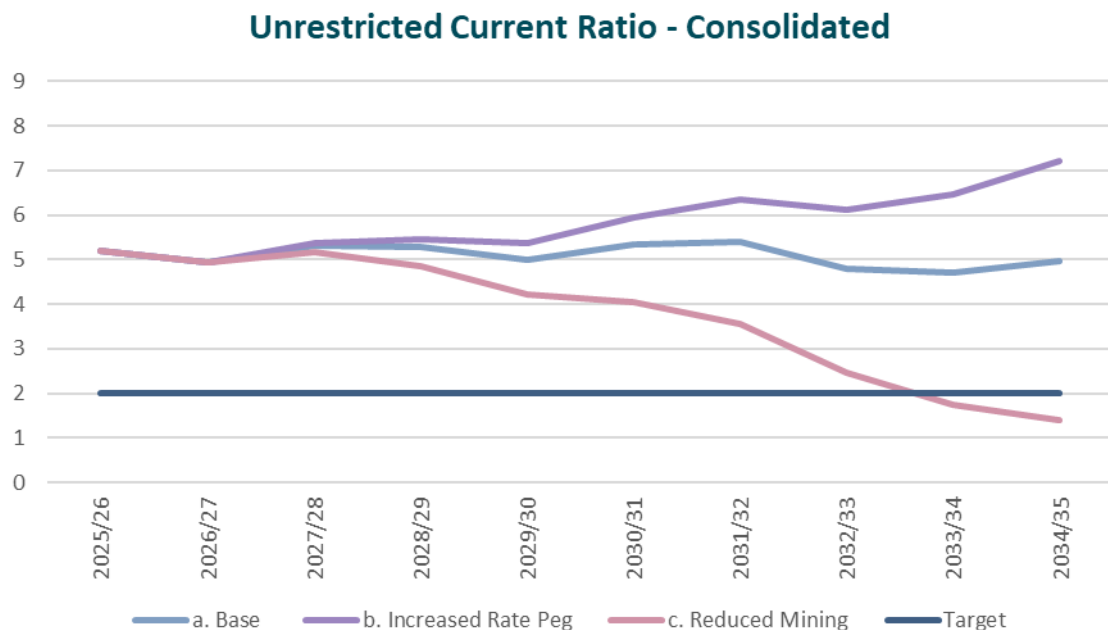
Measures the ability of council to pay its debts as and when they fall due.

**Target:**

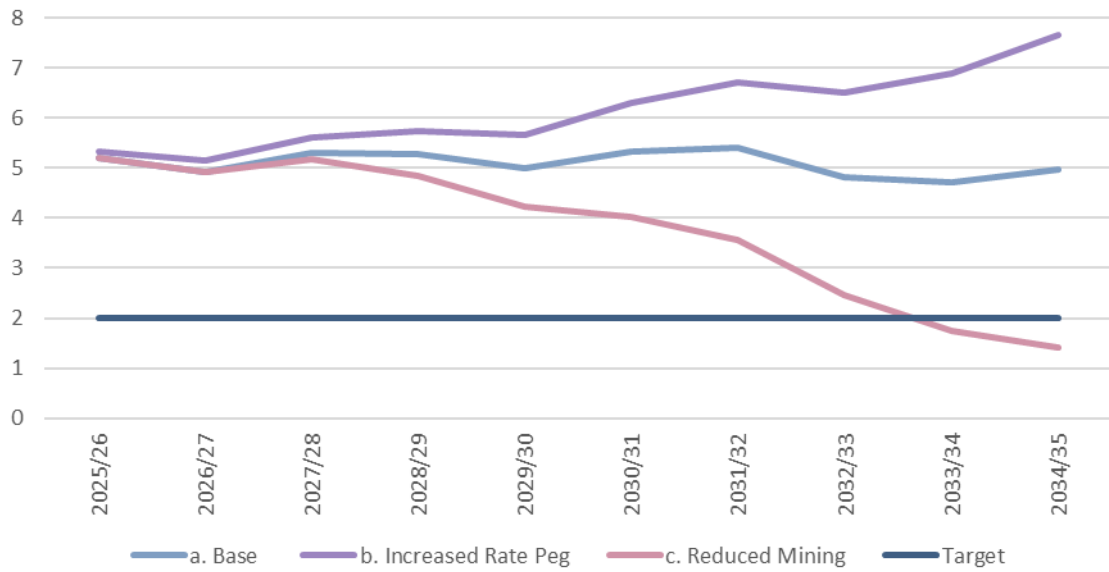
Council aims to maintain a ratio above 2.0 at all times.

**Projection:**

Based on the current scenario this ratio remains above 2.0



### Unrestricted Current Ratio - General



### Unrestricted Current Ratio - Sewer



## 7.2 Operating Result

### Definition:

Result or surplus/deficit from operations after considering all income and expenditure.

### Description:

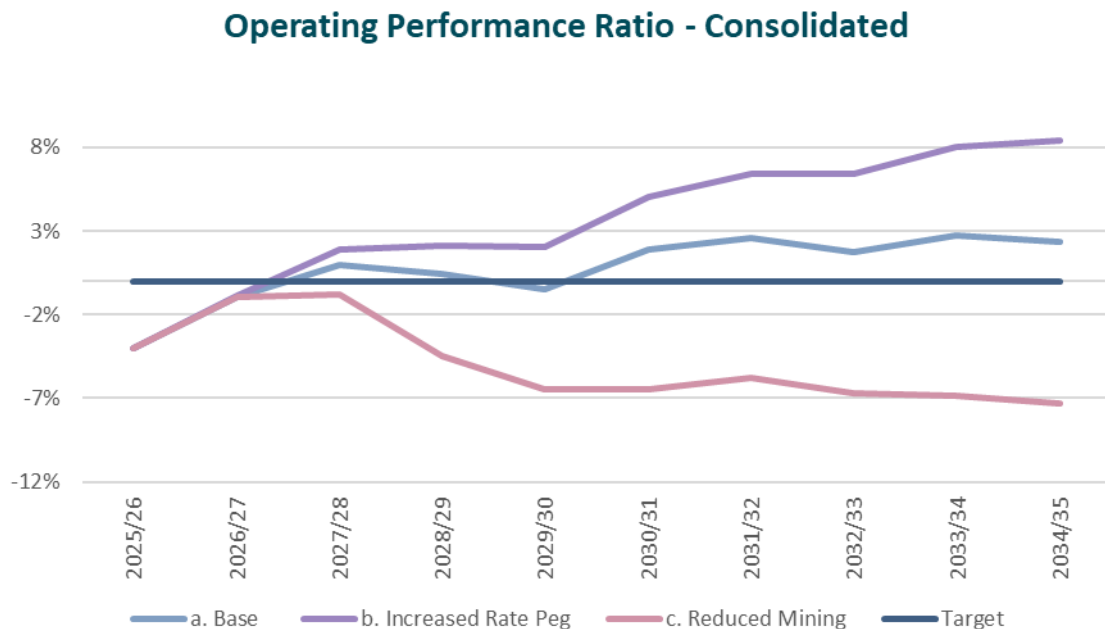
Council's operating result is normally regarded as an important criterion in measuring performance. The issue for Council is whether the operating results can be maintained and in particular if those operating results can sustain the current level of services into the future.

### Target:

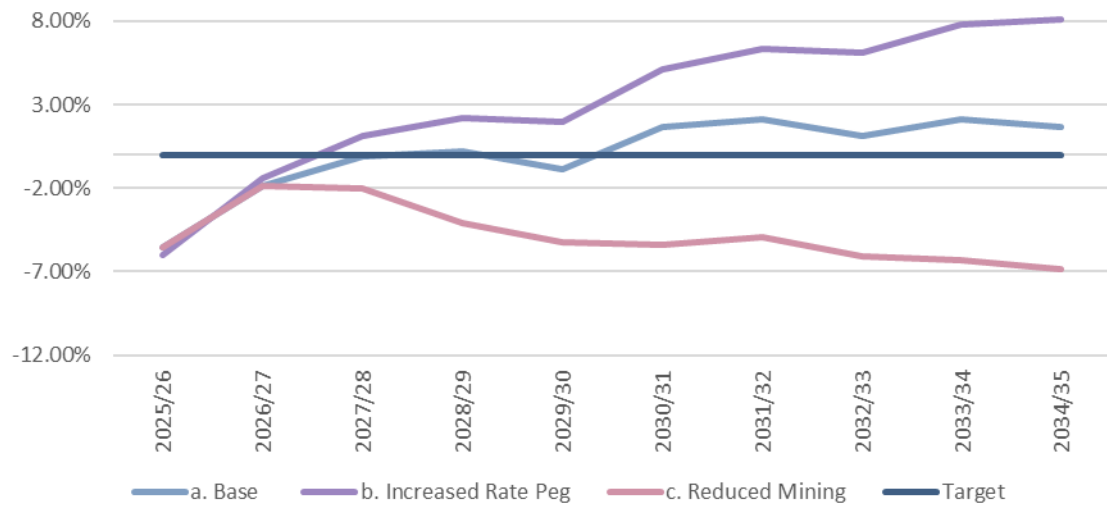
Trending towards consistent positive ratios

### Projection:

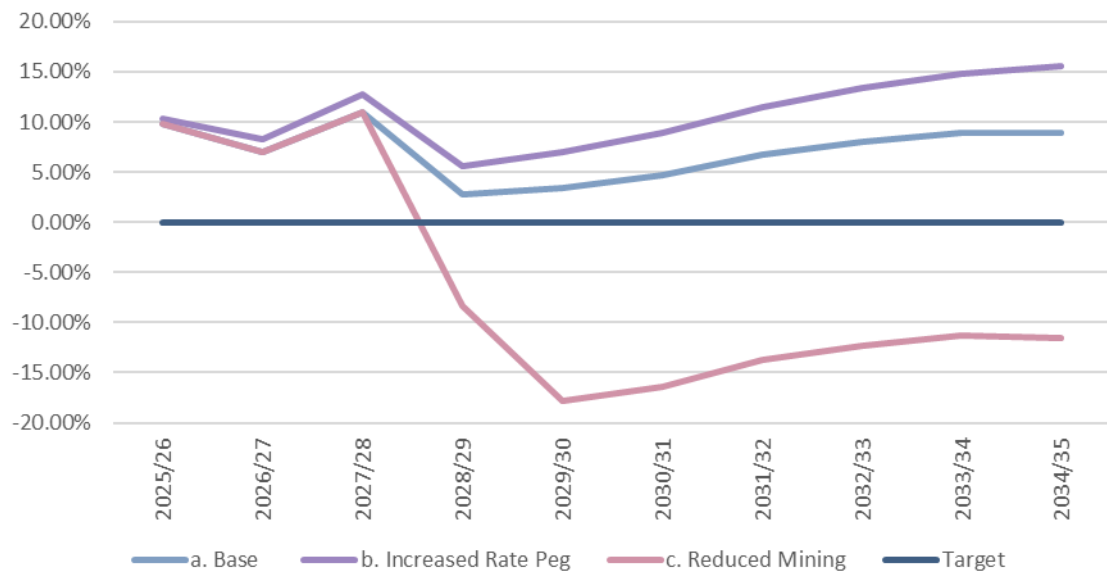
The following graph projects the estimated result for each year of the LTFP.



## Operating Performance Ratio - General



## Operating Performance Ratio - Sewer



## 7.3 Debt Management

Prudent financial management dictates that a council does not over commit itself to debts that it cannot fulfil. It is important to assess the ongoing risk that is associated with meeting any debt and interest commitments to ensure there are sufficient funds available to meet any current and future liabilities of Council.

### Debt Service Cover Ratio

**Definition:**

Operating result before capital, excluding interest & depreciation  
Principal repayments plus borrowing costs

**Description:**

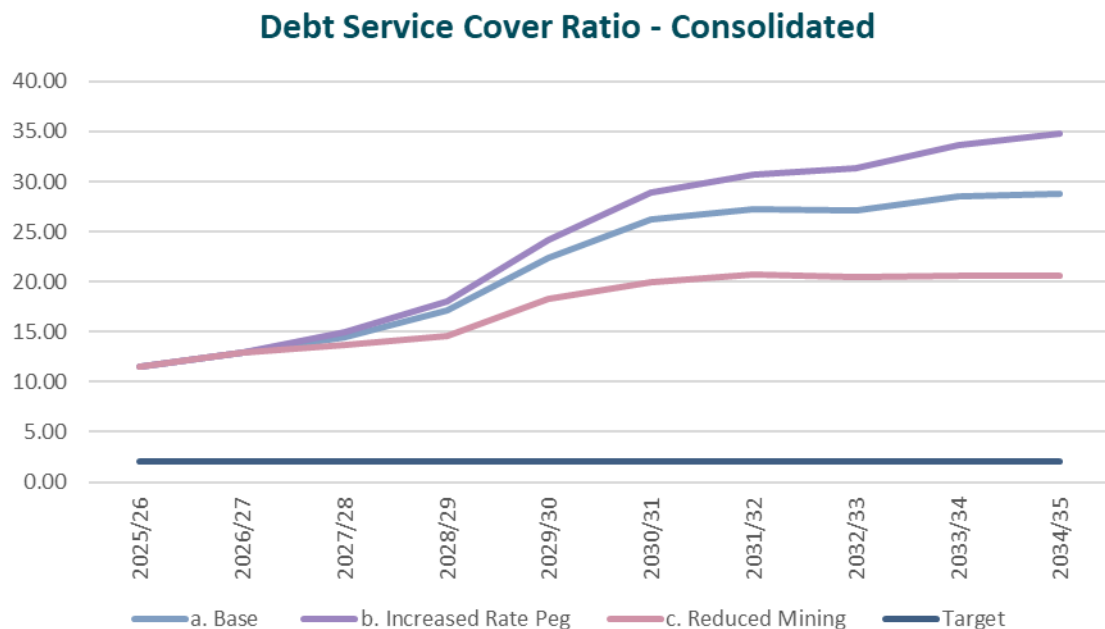
The ratio measures the availability of operating cash to service debt including principal & interest repayments.

**Target:**

Minimum  $\geq 2.00x$

**Projection:**

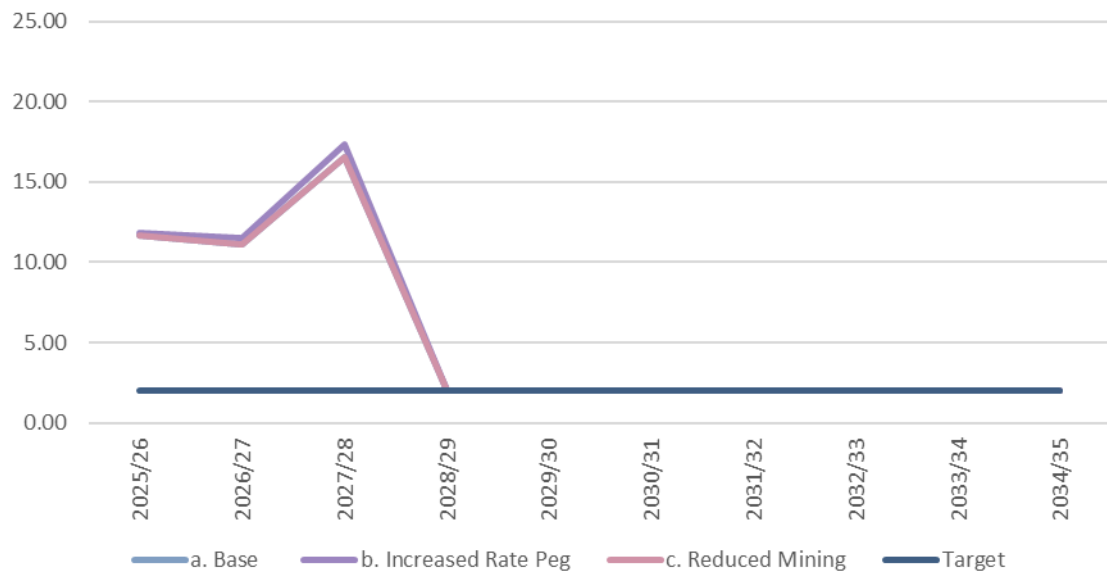
The following graph projects the estimated percentage throughout the LTFP which is favorable throughout the life of the plan due to repayment of existing borrowings.



### Debt Service Cover Ratio - General



### Debt Service Cover Ratio - Sewer



## 7.4 Dependence on Revenue from Rates and Annual Charges

Councils throughout NSW have become dependent on Rating and Annual Charges Revenue to meet the various costs associated with servicing their communities. This dependence highlights the need for Council to look for new opportunities to ensure the long-term sustainability of the Shire.

### Own Source Operating Revenue Ratio

**Definition:**

Total continuing operating revenue excluding grants & contributions  
Total Income from continuing operations

**Description:**

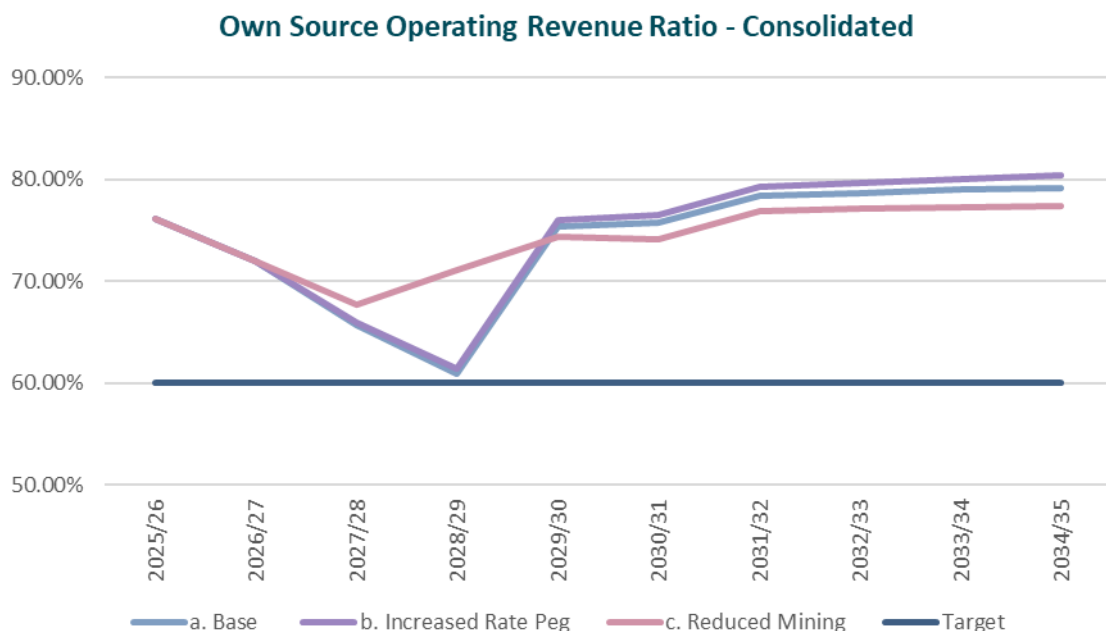
This ratio measures the degree of reliance on external funding sources such as operating grants and contributions.

**Target:**

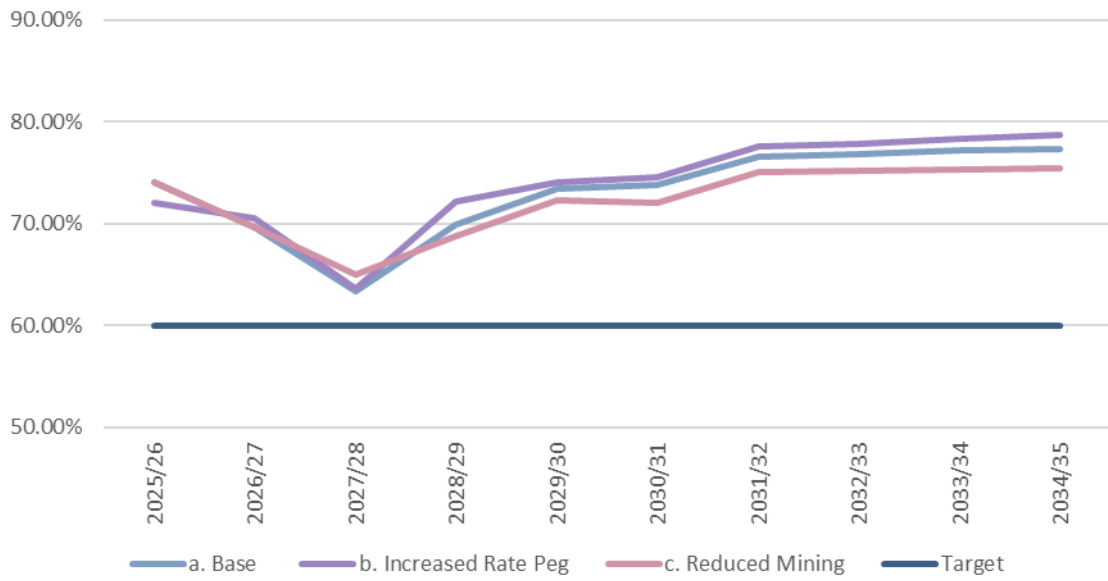
Minimum  $\geq 60.00\%$

**Projection:**

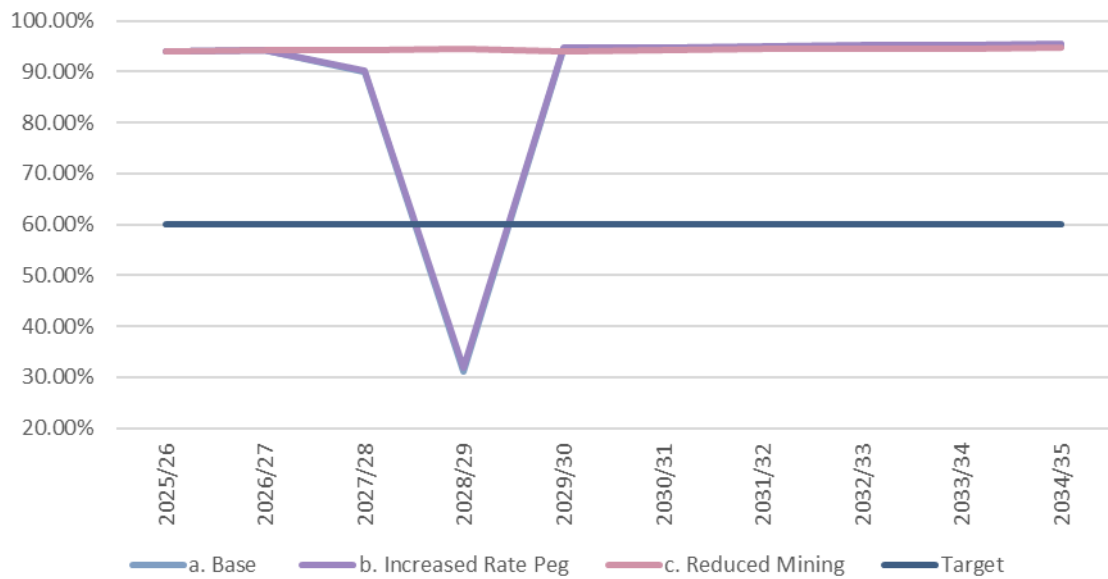
The following graph projects the estimated percentage of the LTFP. Whilst it does drop below the benchmark in 2028/29, this is a reflection of significant forecast grant funding in the Sewer Fund rather than a forecast reduction in own source revenue.



### Own Source Operating Revenue Ratio - General



### Own Source Operating Revenue Ratio - Sewer



## 7.5 Building & Infrastructure Renewals – General Fund

Council maintains a significant portfolio of infrastructure assets which make up 90% of total infrastructure, property, plant and equipment. Council's need to ensure that they allocate sufficient resources to maintain those assets into the future.

### Building & Infrastructure Asset Renewal Ratio

**Definition:**

Asset renewals

Depreciation, amortisation and impairment

**Description:**

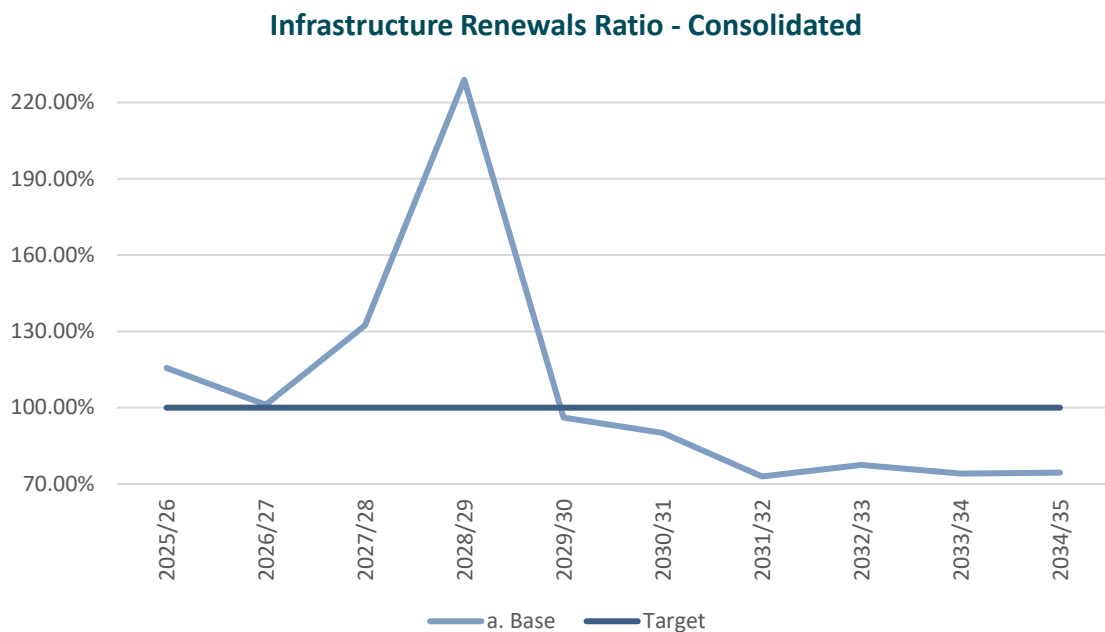
This ratio assesses the rate at which Council's infrastructure assets are being renewed relative to the rate at which they are depreciating.

**Target:**

Minimum  $\geq 100.00\%$

**Projection:**

The following graph projects the estimated percentage throughout the LTFP. Whilst it does drop below the benchmark the additional funds from the proposed special variation improve the ratio over the base case scenario. This ratio is heavily impacted by depreciation expense which fluctuates between revaluation cycles due to the requirement to assess the fair value of infrastructure annually. The transportation revaluation scheduled for completion in 2024/25 will allow Council to address this ratio through revision of the asset management plans.



## Infrastructure Backlog Ratio

### Definition:

Estimated costs to bring assets to a satisfactory standard  
Net carrying amount of infrastructure assets

### Description:

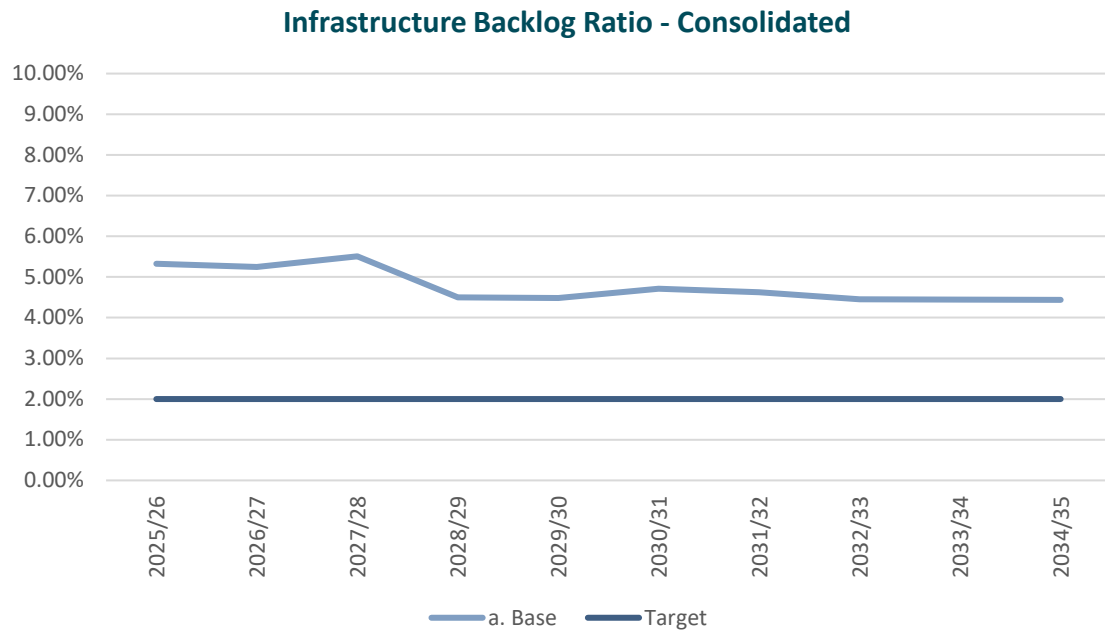
This ratio shows what proportion the backlog is against the total value of Council's infrastructure.

### Target:

Minimum >2.00%

### Projection:

The following graph projects the estimated percentage throughout the LTFP. Whilst it does not meet the benchmark the additional funds from the proposed special variation improve the ratio over the life of the plan.



## 8 SCENARIOS

The Long Term Financial Plan spans for the next 10 years addressing Council's revenue streams, pricing policy, assumptions, risks and forecasts. A consolidated income statement, balance sheet & cash flow statement is tabled for each of the 3 scenarios shown below as follows:

- a. Base Case (SV Model)
- b. Increased Rate Peg
- c. Reduced Mining Income & Grant Funding

### **a. Base Case (SV Model)**

The Base Case applies the final 2 years of the approved 10% Special Variation. Whilst uncertainty still remains around commencement of the McPhillamy's Gold Project, the model has been prepared on the assumption that this previously forecast income will be deferred from 2025/26 until 2027/28.

The model also flows through the results of the 2024/25 transportation revaluation which provides for a reduction in depreciation expense. This remains subject to sign off by the NSW Audit Office during finalisation of the 2024/25 Financial Statements.

### **Increased Rate Peg**

IPART recommend forecasting rates conservatively at 2.50% throughout the life of the LTFP. Outside of the approved SV in 2025/26 – 2026/27, this forecast has been modelled in the Base Case.

Similarly, the Financial Assistance Grant which makes up another significant portion of Council's general revenue is also forecast conservatively at 2.50% annually.

Expenditure however is forecast to increase by 3.00% – 4.00% across the plan which results in a disproportionate growth in operating expenditure compared to operating income. In reality means that Council would need to find operational savings year on year or consider reduction of services or ultimately model a declining position if additional revenue cannot be generated.

Therefore, this scenario models a 4.00% rate peg for general rates and a 5.00% increase for sewerage charges outside of the approved SV period.

### **b. Reduced Mining Income & Grant Funding**

The Base Case (SV Model) scenario excluding the increased mining income was modelled to demonstrate the reliance of Council on this future income stream which informed Council's decision of the percentage of special variation that was needed to improve and maintain financial sustainability.

The Mining rating category makes up 49% of Council's rate base and is likely to increase to upwards of 60% should the final stages of approval for the McPhillamy's Gold Mine be granted. Should approval not be granted or not to the level of income that has been modelled in the plan it is likely that Council will be required to apply for an additional special variation to address its future financial

sustainability obligations.

Another project with a high level of uncertainty is the capacity upgrade of the Sewerage Treatment Plant. The project is forecast to cost close to \$9m with \$5.89m in forecast grant funding. If Council is not successful in obtaining grant funding, the project is likely to have a significantly strain on cash flow of the Sewer Fund.

This models assumes no grant funding and the project is funded by a combination of externally restricted cash (Sewer) and a portion from developer contributions. It also assumes increased operational expenditure from 2029/30 which is largely unknown at the present time.

Following completion of the Strategic Business Plan which incorporates the above project, Council will be better informed and be able to structure future annual charges to reflect the likely cost of the

## a. Base Case

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	15,580,895	16,896,190	17,801,290	18,934,986	19,449,552	20,669,350	21,236,164	21,817,406	22,762,206	23,378,037
User Charges & Fees	1,873,057	1,984,687	2,063,346	2,159,785	2,229,437	2,301,361	2,415,633	2,493,729	2,574,378	2,657,666
Other Revenues	241,818	250,721	259,975	291,582	279,531	289,768	300,386	310,502	320,965	331,788
Grants & Contributions provided for Operating Purposes	5,356,054	5,381,903	5,399,284	5,515,296	5,629,121	5,743,506	5,866,792	5,987,052	6,110,362	6,236,799
Grants & Contributions provided for Capital Purposes	540,576	2,463,770	5,612,212	8,931,004	1,824,006	1,986,375	999,072	1,012,105	1,025,484	1,039,219
Interest & Investment Revenue	1,063,901	986,325	989,948	1,085,810	903,269	942,361	1,034,493	1,130,637	1,143,895	1,175,340
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	67,531	7,122	26,207	34,525	42,957	51,427	57,379	110,165	60,449	18,702
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Income from Continuing Operations</b>	<b>24,748,833</b>	<b>27,995,719</b>	<b>32,177,262</b>	<b>36,977,986</b>	<b>30,382,872</b>	<b>32,009,149</b>	<b>31,934,918</b>	<b>32,886,596</b>	<b>34,022,739</b>	<b>34,862,551</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	8,689,730	8,910,531	9,184,307	9,459,836	9,743,631	10,036,543	10,337,640	10,647,769	10,967,202	11,296,218
Borrowing Costs	156,697	139,223	120,888	106,283	97,651	86,213	76,645	66,742	56,490	48,453
Materials & Contracts	7,037,644	7,362,448	7,429,058	8,239,897	8,618,729	8,753,371	8,946,455	9,441,648	9,841,599	10,270,429
Depreciation & Amortisation	7,991,307	8,147,680	8,309,124	8,724,499	8,898,179	9,201,029	9,384,234	9,571,101	9,761,973	9,956,662
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,211,022	1,190,843	1,216,151	1,333,825	1,268,141	1,295,115	1,322,763	1,453,103	1,380,151	1,409,925
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>25,086,400</b>	<b>25,750,725</b>	<b>26,259,527</b>	<b>27,864,340</b>	<b>28,626,331</b>	<b>29,372,271</b>	<b>30,067,737</b>	<b>31,180,363</b>	<b>32,007,415</b>	<b>32,981,687</b>
<b>Operating Result from Continuing Operations</b>	<b>(337,568)</b>	<b>2,244,995</b>	<b>5,917,735</b>	<b>9,113,647</b>	<b>1,756,541</b>	<b>2,636,878</b>	<b>1,867,181</b>	<b>1,706,233</b>	<b>2,015,324</b>	<b>1,880,864</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(337,568)</b>	<b>2,244,995</b>	<b>5,917,735</b>	<b>9,113,647</b>	<b>1,756,541</b>	<b>2,636,878</b>	<b>1,867,181</b>	<b>1,706,233</b>	<b>2,015,324</b>	<b>1,880,864</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(878,144)</b>	<b>(218,776)</b>	<b>305,523</b>	<b>182,643</b>	<b>(67,465)</b>	<b>650,503</b>	<b>868,109</b>	<b>694,128</b>	<b>989,840</b>	<b>841,645</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	13,812,714	15,075,376	15,926,264	17,004,122	17,461,174	18,621,734	19,127,532	19,645,928	20,525,996	21,074,872
User Charges & Fees	1,589,220	1,640,435	1,693,352	1,748,187	1,804,820	1,863,311	1,923,722	1,986,117	2,050,561	2,117,123
Other Revenues	241,818	250,721	259,975	291,582	279,531	289,768	300,386	310,502	320,965	331,788
Grants & Contributions provided for Operating Purposes	5,356,054	5,381,903	5,399,284	5,515,296	5,629,121	5,743,506	5,866,792	5,987,052	6,110,362	6,236,799
Grants & Contributions provided for Capital Purposes	391,172	2,311,918	5,325,852	3,020,527	1,664,451	1,824,129	834,069	844,278	854,763	865,533
Interest & Investment Revenue	744,726	646,515	648,376	750,311	551,820	553,375	604,976	656,625	633,324	660,074
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	67,531	7,122	26,207	34,525	42,957	51,427	57,379	110,165	60,449	18,702
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Income from Continuing Operations</b>	<b>22,228,235</b>	<b>25,338,990</b>	<b>29,304,310</b>	<b>28,389,549</b>	<b>27,458,874</b>	<b>28,972,250</b>	<b>28,739,855</b>	<b>29,565,666</b>	<b>30,581,420</b>	<b>31,329,890</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	8,359,462	8,569,184	8,831,012	9,095,942	9,368,820	9,650,488	9,940,003	10,238,203	10,545,349	10,861,710
Borrowing Costs	141,014	129,784	118,202	106,283	97,651	86,213	76,645	66,742	56,490	48,453
Materials & Contracts	6,056,673	6,209,468	6,322,525	7,110,267	7,454,342	7,551,081	7,695,027	8,149,452	8,507,302	8,892,655
Depreciation & Amortisation	7,179,837	7,320,233	7,465,383	7,614,140	7,765,873	8,046,340	8,206,717	8,370,301	8,537,157	8,707,351
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,208,772	1,188,536	1,213,787	1,331,402	1,265,657	1,292,569	1,320,154	1,450,428	1,377,409	1,407,115
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>22,945,756</b>	<b>23,417,204</b>	<b>23,950,908</b>	<b>25,258,034</b>	<b>25,952,343</b>	<b>26,626,692</b>	<b>27,238,546</b>	<b>28,275,127</b>	<b>29,023,708</b>	<b>29,917,283</b>
<b>Operating Result from Continuing Operations</b>	<b>(717,521)</b>	<b>1,921,786</b>	<b>5,353,402</b>	<b>3,131,515</b>	<b>1,506,531</b>	<b>2,345,559</b>	<b>1,501,309</b>	<b>1,290,539</b>	<b>1,557,711</b>	<b>1,412,607</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(717,521)</b>	<b>1,921,786</b>	<b>5,353,402</b>	<b>3,131,515</b>	<b>1,506,531</b>	<b>2,345,559</b>	<b>1,501,309</b>	<b>1,290,539</b>	<b>1,557,711</b>	<b>1,412,607</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(1,108,693)</b>	<b>(390,132)</b>	<b>27,550</b>	<b>110,988</b>	<b>(157,920)</b>	<b>521,430</b>	<b>667,241</b>	<b>446,261</b>	<b>702,948</b>	<b>547,074</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - SEWER FUND</b>	<b>Projected Years</b>									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	1,768,181	1,820,814	1,875,026	1,930,864	1,988,377	2,047,616	2,108,632	2,171,478	2,236,210	2,303,165
User Charges & Fees	283,838	344,253	369,994	411,598	424,617	438,050	491,910	507,612	523,817	540,543
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	149,404	151,853	286,360	5,910,477	159,555	162,247	165,004	167,828	170,721	173,686
Interest & Investment Revenue	319,175	339,810	341,572	335,499	351,449	388,986	429,517	474,012	510,571	515,266
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,520,597</b>	<b>2,656,729</b>	<b>2,872,952</b>	<b>8,588,437</b>	<b>2,923,998</b>	<b>3,036,899</b>	<b>3,195,063</b>	<b>3,320,930</b>	<b>3,441,320</b>	<b>3,532,661</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	330,268	341,348	353,295	363,894	374,811	386,055	397,637	409,566	421,853	434,508
Borrowing Costs	15,683	9,439	2,686	-	-	-	-	-	-	-
Materials & Contracts	980,972	1,152,980	1,106,533	1,129,630	1,164,387	1,202,290	1,251,428	1,292,196	1,334,297	1,377,773
Depreciation & Amortisation	811,470	827,447	843,741	1,110,358	1,132,305	1,154,689	1,177,517	1,200,799	1,224,815	1,249,312
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,250	2,307	2,364	2,423	2,484	2,546	2,610	2,675	2,742	2,810
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>2,140,644</b>	<b>2,333,520</b>	<b>2,308,619</b>	<b>2,606,306</b>	<b>2,673,987</b>	<b>2,745,579</b>	<b>2,829,191</b>	<b>2,905,236</b>	<b>2,983,707</b>	<b>3,064,404</b>
<b>Operating Result from Continuing Operations</b>	<b>379,953</b>	<b>323,209</b>	<b>564,333</b>	<b>5,982,131</b>	<b>250,011</b>	<b>291,319</b>	<b>365,872</b>	<b>415,694</b>	<b>457,613</b>	<b>468,257</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>379,953</b>	<b>323,209</b>	<b>564,333</b>	<b>5,982,131</b>	<b>250,011</b>	<b>291,319</b>	<b>365,872</b>	<b>415,694</b>	<b>457,613</b>	<b>468,257</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>230,550</b>	<b>171,356</b>	<b>277,973</b>	<b>71,655</b>	<b>90,455</b>	<b>129,073</b>	<b>200,868</b>	<b>247,866</b>	<b>286,892</b>	<b>294,570</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Investments	20,863,772	21,133,855	24,840,305	23,648,554	24,532,664	27,623,010	29,966,622	30,486,427	32,387,071	35,201,440
Receivables	966,263	1,027,935	1,139,906	1,145,991	1,148,075	1,212,617	1,237,874	1,254,148	1,294,533	1,343,150
Inventories	1,888,849	1,926,013	1,954,949	2,135,000	2,215,480	2,240,495	2,276,215	2,381,785	2,465,767	2,556,037
Contract assets and contract cost assets	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000
Other	122,584	124,900	127,358	142,019	146,685	148,890	151,866	161,441	166,239	173,123
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>27,514,469</b>	<b>27,885,703</b>	<b>31,735,518</b>	<b>30,744,564</b>	<b>31,715,904</b>	<b>34,898,012</b>	<b>37,305,578</b>	<b>37,956,801</b>	<b>39,986,610</b>	<b>42,946,750</b>
<b>Non-Current Assets</b>										
Investments	266,758	260,489	319,696	332,171	327,481	367,288	387,933	368,056	376,794	405,549
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	413,083,156	414,431,844	415,868,019	425,808,473	426,227,453	425,204,069	424,326,510	425,151,128	424,800,342	423,302,228
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	139,214	236,413	354,303	368,193	361,083	544,973	587,863	623,253	686,143	816,033
Right of use assets	91,020	91,020	91,020	142,080	142,080	142,080	142,080	142,080	142,080	142,080
Investments Accounted for using the equity method	37,973,000	37,998,000	38,023,000	38,048,000	38,073,000	38,098,000	38,123,000	38,148,000	38,173,000	38,198,000
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>451,553,149</b>	<b>453,017,766</b>	<b>454,656,037</b>	<b>464,698,917</b>	<b>465,131,096</b>	<b>464,356,410</b>	<b>463,567,386</b>	<b>464,432,518</b>	<b>464,178,359</b>	<b>462,863,890</b>
<b>TOTAL ASSETS</b>	<b>479,067,617</b>	<b>480,903,469</b>	<b>486,391,555</b>	<b>495,443,481</b>	<b>496,847,000</b>	<b>499,254,422</b>	<b>500,872,964</b>	<b>502,389,318</b>	<b>504,164,969</b>	<b>505,810,640</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	2,317,526	2,391,142	2,436,314	2,621,776	2,686,662	2,746,112	2,795,938	2,914,373	2,993,300	3,084,725
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,113	3,164	5,966	123,135	3,324	3,380	3,438	3,496	3,557	3,618
Lease liabilities	8,660	8,205	-	18,398	-	-	-	-	-	-
Borrowings	474,194	469,471	415,562	279,771	289,015	298,583	308,486	318,738	326,775	337,702
Employee benefit provisions	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119
Other provisions	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>4,981,362</b>	<b>5,049,850</b>	<b>5,035,711</b>	<b>5,220,949</b>	<b>5,156,870</b>	<b>5,225,944</b>	<b>5,285,730</b>	<b>5,414,476</b>	<b>5,501,501</b>	<b>5,603,915</b>
<b>Non-Current Liabilities</b>										
Payables	2,032	2,077	2,129	2,279	2,351	2,404	2,464	2,578	2,655	2,750
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	67,225	59,020	59,020	91,682	91,682	91,682	91,682	91,682	91,682	91,682
Borrowings	3,978,691	3,509,220	3,093,658	2,813,887	2,524,872	2,226,289	1,917,803	1,599,065	1,272,290	934,588
Employee benefit provisions	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881
Other provisions	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>5,481,079</b>	<b>5,003,448</b>	<b>4,587,938</b>	<b>4,340,979</b>	<b>4,052,036</b>	<b>3,753,506</b>	<b>3,445,080</b>	<b>3,126,456</b>	<b>2,799,758</b>	<b>2,462,151</b>
<b>TOTAL LIABILITIES</b>	<b>10,462,441</b>	<b>10,053,298</b>	<b>9,623,649</b>	<b>9,561,928</b>	<b>9,208,906</b>	<b>8,979,450</b>	<b>8,730,811</b>	<b>8,540,933</b>	<b>8,301,259</b>	<b>8,066,066</b>
<b>Net Assets</b>	<b>468,605,177</b>	<b>470,850,171</b>	<b>476,767,906</b>	<b>485,881,553</b>	<b>487,638,094</b>	<b>490,274,972</b>	<b>492,142,153</b>	<b>493,848,386</b>	<b>495,863,710</b>	<b>497,744,574</b>
<b>EQUITY</b>										
Retained Earnings	206,297,177	208,542,171	214,459,906	223,573,553	225,330,094	227,966,972	229,834,153	231,540,386	233,555,710	235,436,574
Revaluation Reserves	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000
Other Reserves	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Council Equity Interest	468,605,177	470,850,171	476,767,906	485,881,553	487,638,094	490,274,972	492,142,153	493,848,386	495,863,710	497,744,574
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>468,605,177</b>	<b>470,850,171</b>	<b>476,767,906</b>	<b>485,881,553</b>	<b>487,638,094</b>	<b>490,274,972</b>	<b>492,142,153</b>	<b>493,848,386</b>	<b>495,863,710</b>	<b>497,744,574</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Investments	12,239,493	11,951,825	14,668,380	15,240,763	15,025,583	16,852,009	17,799,255	16,887,272	17,288,171	18,607,546
Receivables	927,261	987,772	1,098,548	1,103,401	1,104,216	1,167,451	1,191,362	1,206,251	1,245,208	1,292,348
Inventories	1,888,849	1,926,013	1,954,949	2,135,000	2,215,480	2,240,495	2,276,215	2,381,785	2,465,767	2,556,037
Contract assets and contract cost assets	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000
Other	122,584	124,900	127,358	142,019	146,685	148,890	151,866	161,441	166,239	173,123
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>18,351,187</b>	<b>18,163,510</b>	<b>21,022,234</b>	<b>21,794,183</b>	<b>21,664,964</b>	<b>23,581,846</b>	<b>24,591,699</b>	<b>23,809,749</b>	<b>24,338,385</b>	<b>25,802,053</b>
<b>Non-Current Assets</b>										
Investments	266,758	260,489	319,696	332,171	327,481	367,288	387,933	368,056	376,794	405,549
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	383,809,085	385,460,810	387,390,726	389,466,903	390,853,188	390,800,335	390,950,293	392,788,764	393,477,793	393,004,028
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	139,214	236,413	354,303	368,193	361,083	544,973	587,863	623,253	686,143	816,033
Right of use assets	91,020	91,020	91,020	142,080	142,080	142,080	142,080	142,080	142,080	142,080
Investments Accounted for using the equity method	37,973,000	37,998,000	38,023,000	38,048,000	38,073,000	38,098,000	38,123,000	38,148,000	38,173,000	38,198,000
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>422,279,077</b>	<b>424,046,732</b>	<b>426,178,745</b>	<b>428,357,347</b>	<b>429,756,832</b>	<b>429,952,675</b>	<b>430,191,169</b>	<b>432,070,153</b>	<b>432,855,810</b>	<b>432,565,690</b>
<b>TOTAL ASSETS</b>	<b>440,630,265</b>	<b>442,210,242</b>	<b>447,200,979</b>	<b>450,151,530</b>	<b>451,421,796</b>	<b>453,534,521</b>	<b>454,782,868</b>	<b>455,879,901</b>	<b>457,194,195</b>	<b>458,367,744</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	2,229,132	2,288,624	2,338,059	2,521,447	2,583,279	2,639,408	2,684,968	2,799,835	2,875,078	2,962,700
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	8,660	8,205	-	18,398	-	-	-	-	-	-
Borrowings	392,686	403,947	415,562	279,771	289,015	298,583	308,486	318,738	326,775	337,702
Employee benefit provisions	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119
Other provisions	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750
<b>Total Current Liabilities</b>	<b>4,808,347</b>	<b>4,878,645</b>	<b>4,931,490</b>	<b>4,997,485</b>	<b>5,050,163</b>	<b>5,115,860</b>	<b>5,171,323</b>	<b>5,296,441</b>	<b>5,379,722</b>	<b>5,478,271</b>
<b>Non-Current Liabilities</b>										
Payables	2,032	2,077	2,129	2,279	2,351	2,404	2,464	2,578	2,655	2,750
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	67,225	59,020	59,020	91,682	91,682	91,682	91,682	91,682	91,682	91,682
Borrowings	3,913,167	3,509,220	3,093,658	2,813,887	2,524,872	2,226,289	1,917,803	1,599,065	1,272,290	934,588
Employee benefit provisions	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881
Other provisions	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>5,415,555</b>	<b>5,003,448</b>	<b>4,587,938</b>	<b>4,340,979</b>	<b>4,052,036</b>	<b>3,753,506</b>	<b>3,445,080</b>	<b>3,126,456</b>	<b>2,799,758</b>	<b>2,462,151</b>
<b>TOTAL LIABILITIES</b>	<b>10,223,901</b>	<b>9,882,093</b>	<b>9,519,428</b>	<b>9,338,464</b>	<b>9,102,199</b>	<b>8,869,366</b>	<b>8,616,403</b>	<b>8,422,898</b>	<b>8,179,480</b>	<b>7,940,422</b>
<b>Net Assets</b>	<b>430,406,363</b>	<b>432,328,149</b>	<b>437,681,551</b>	<b>440,813,066</b>	<b>442,319,597</b>	<b>444,665,155</b>	<b>446,166,465</b>	<b>447,457,004</b>	<b>449,014,715</b>	<b>450,427,322</b>
<b>EQUITY</b>										
Retained Earnings	194,217,363	196,139,149	201,492,551	204,624,066	206,130,597	208,476,155	209,977,465	211,268,004	212,825,715	214,238,322
Revaluation Reserves	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000
Other Reserves	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Council Equity Interest	430,406,363	432,328,149	437,681,551	440,813,066	442,319,597	444,665,155	446,166,465	447,457,004	449,014,715	450,427,322
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>430,406,363</b>	<b>432,328,149</b>	<b>437,681,551</b>	<b>440,813,066</b>	<b>442,319,597</b>	<b>444,665,155</b>	<b>446,166,465</b>	<b>447,457,004</b>	<b>449,014,715</b>	<b>450,427,322</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - SEWER FUND</b>	Projected Years									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments	8,624,280	9,182,031	10,171,925	8,407,791	9,507,081	10,771,001	12,167,367	13,599,155	15,098,900	16,593,894
Receivables	39,002	40,163	41,359	42,590	43,859	45,165	46,511	47,898	49,325	50,802
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>9,163,281</b>	<b>9,722,193</b>	<b>10,713,283</b>	<b>8,950,381</b>	<b>10,050,940</b>	<b>11,316,166</b>	<b>12,713,879</b>	<b>14,147,052</b>	<b>15,648,225</b>	<b>17,144,696</b>
<b>Non-Current Assets</b>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	29,274,071	28,971,034	28,477,293	36,341,570	35,374,264	34,403,734	33,376,217	32,362,365	31,322,549	30,298,199
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>29,274,071</b>	<b>28,971,034</b>	<b>28,477,293</b>	<b>36,341,570</b>	<b>35,374,264</b>	<b>34,403,734</b>	<b>33,376,217</b>	<b>32,362,365</b>	<b>31,322,549</b>	<b>30,298,199</b>
<b>TOTAL ASSETS</b>	<b>38,437,353</b>	<b>38,693,227</b>	<b>39,190,576</b>	<b>45,291,951</b>	<b>45,425,204</b>	<b>45,719,901</b>	<b>46,090,096</b>	<b>46,509,417</b>	<b>46,970,774</b>	<b>47,442,896</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	88,395	102,517	98,255	100,329	103,383	106,704	110,970	114,539	118,222	122,026
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,113	3,164	5,966	123,135	3,324	3,380	3,438	3,496	3,557	3,618
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	81,508	65,524	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>173,015</b>	<b>171,205</b>	<b>104,221</b>	<b>223,464</b>	<b>106,707</b>	<b>110,084</b>	<b>114,408</b>	<b>118,035</b>	<b>121,779</b>	<b>125,644</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	65,524	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>65,524</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>238,539</b>	<b>171,205</b>	<b>104,221</b>	<b>223,464</b>	<b>106,707</b>	<b>110,084</b>	<b>114,408</b>	<b>118,035</b>	<b>121,779</b>	<b>125,644</b>
<b>Net Assets</b>	<b>38,198,813</b>	<b>38,522,022</b>	<b>39,086,355</b>	<b>45,068,487</b>	<b>45,318,497</b>	<b>45,609,816</b>	<b>45,975,688</b>	<b>46,391,382</b>	<b>46,848,995</b>	<b>47,317,252</b>
<b>EQUITY</b>										
Retained Earnings	12,079,813	12,403,022	12,967,355	18,949,487	19,199,497	19,490,816	19,856,688	20,272,382	20,729,995	21,198,252
Revaluation Reserves	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	38,198,813	38,522,022	39,086,355	45,068,487	45,318,497	45,609,816	45,975,688	46,391,382	46,848,995	47,317,252
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>38,198,813</b>	<b>38,522,022</b>	<b>39,086,355</b>	<b>45,068,487</b>	<b>45,318,497</b>	<b>45,609,816</b>	<b>45,975,688</b>	<b>46,391,382</b>	<b>46,848,995</b>	<b>47,317,252</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	15,600,628	16,916,041	17,814,253	18,951,690	19,455,889	20,687,356	21,243,235	21,824,646	22,775,423	23,385,694
User Charges & Fees	1,823,474	1,970,799	2,048,996	2,144,914	2,214,079	2,285,500	2,399,250	2,476,808	2,556,902	2,639,616
Investment & Interest Revenue Received	1,110,635	984,906	950,287	1,076,756	905,101	913,846	1,020,896	1,141,839	1,135,936	1,155,954
Grants & Contributions	5,894,210	7,845,392	11,013,781	14,563,843	7,333,528	7,729,891	6,866,069	6,999,194	7,135,883	7,276,056
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	362,382	220,746	213,766	322,994	297,421	284,648	312,272	307,470	317,848	328,582
<b>Payments:</b>										
Employee Benefits & On-Costs	(8,689,730)	(8,910,531)	(9,184,307)	(9,459,836)	(9,743,631)	(10,036,543)	(10,337,640)	(10,647,769)	(10,967,202)	(11,296,218)
Materials & Contracts	(7,056,492)	(7,363,575)	(7,439,167)	(8,283,160)	(8,653,281)	(8,754,799)	(8,950,560)	(9,455,676)	(9,877,805)	(10,293,644)
Borrowing Costs	(158,733)	(141,349)	(122,933)	(107,864)	(98,715)	(87,312)	(77,781)	(67,916)	(57,703)	(49,696)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,210,313)	(1,189,317)	(1,214,362)	(1,328,733)	(1,265,710)	(1,293,309)	(1,320,716)	(1,449,239)	(1,377,536)	(1,406,708)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>7,676,062</b>	<b>10,333,112</b>	<b>14,080,314</b>	<b>17,880,604</b>	<b>10,444,680</b>	<b>11,729,276</b>	<b>11,155,027</b>	<b>11,129,358</b>	<b>11,641,747</b>	<b>11,739,635</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	4,283,634	293,938	-	1,764,134	219,870	-	-	931,859	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,173,656	837,384	1,576,949	651,709	740,480	927,599	1,078,531	1,529,410	1,072,820	686,572
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	(285,981)	(557,751)	(3,765,657)	(584,858)	(1,099,290)	(3,130,153)	(2,364,257)	(1,431,788)	(1,909,381)	(2,843,125)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,361,490)	(10,308,829)	(11,278,931)	(19,265,027)	(9,997,571)	(9,036,707)	(9,510,718)	(11,797,854)	(10,406,448)	(9,109,308)
Purchase of Intangible Assets	(20,500)	(115,000)	(135,000)	(31,000)	(10,000)	(201,000)	(60,000)	(52,500)	(80,000)	(147,000)
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(7,210,682)</b>	<b>(9,850,258)</b>	<b>(13,602,638)</b>	<b>(17,465,042)</b>	<b>(10,146,511)</b>	<b>(11,440,261)</b>	<b>(10,856,444)</b>	<b>(10,820,872)</b>	<b>(11,323,009)</b>	<b>(11,412,860)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)	(326,775)
Repayment of lease liabilities (principal repayments)	(8,351)	(8,660)	(8,205)	-	(18,398)	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(465,380)</b>	<b>(482,854)</b>	<b>(477,676)</b>	<b>(415,562)</b>	<b>(298,169)</b>	<b>(289,015)</b>	<b>(298,583)</b>	<b>(308,486)</b>	<b>(318,738)</b>	<b>(326,775)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>
Cash & Cash Equivalents - end of the year	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Investments - end of the year	21,130,531	21,394,344	25,160,001	23,980,725	24,860,145	27,990,298	30,354,555	30,854,483	32,763,865	35,606,989
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>23,130,531</b>	<b>23,394,344</b>	<b>27,160,001</b>	<b>25,980,725</b>	<b>26,860,145</b>	<b>29,990,298</b>	<b>32,354,555</b>	<b>32,854,483</b>	<b>34,763,865</b>	<b>37,606,989</b>
<b>Representing:</b>										
- External Restrictions	11,991,430	12,779,680	15,266,264	14,018,542	15,627,351	17,419,165	19,322,422	21,320,737	23,251,941	24,841,435
- Internal Restrictions	6,556,784	6,602,152	6,262,368	6,151,781	6,279,813	6,407,844	6,535,876	6,564,908	6,695,440	6,825,972
- Unrestricted	4,582,317	4,012,512	5,631,369	5,810,402	4,952,981	6,163,288	6,496,257	4,968,838	4,816,483	5,939,583
	<b>23,130,531</b>	<b>23,394,344</b>	<b>27,160,001</b>	<b>25,980,725</b>	<b>26,860,145</b>	<b>29,990,298</b>	<b>32,354,555</b>	<b>32,854,483</b>	<b>34,763,865</b>	<b>37,606,989</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	13,835,634	15,096,388	15,940,424	17,022,058	17,468,780	18,641,047	19,135,949	19,654,554	20,540,641	21,084,006
User Charges & Fees	1,539,637	1,626,546	1,679,002	1,733,317	1,789,462	1,847,450	1,907,340	1,969,197	2,033,085	2,099,073
Investment & Interest Revenue Received	791,460	645,095	608,715	741,257	553,652	524,860	591,379	667,827	625,365	640,688
Grants & Contributions	5,748,627	7,693,488	10,724,618	8,536,197	7,293,784	7,567,588	6,701,008	6,831,307	6,965,102	7,102,308
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	362,382	220,746	213,766	322,994	297,421	284,648	312,272	307,470	317,848	328,582
<b>Payments:</b>										
Employee Benefits & On-Costs	(8,359,462)	(8,569,184)	(8,831,012)	(9,095,942)	(9,368,820)	(9,650,488)	(9,940,003)	(10,238,203)	(10,545,349)	(10,861,710)
Materials & Contracts	(6,048,740)	(6,225,349)	(6,328,881)	(7,155,604)	(7,491,948)	(7,555,831)	(7,703,399)	(8,167,049)	(8,547,192)	(8,919,674)
Borrowing Costs	(142,466)	(131,278)	(119,739)	(107,864)	(98,715)	(87,312)	(77,781)	(67,916)	(57,703)	(49,696)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,208,063)	(1,187,010)	(1,211,998)	(1,326,309)	(1,263,226)	(1,290,763)	(1,318,106)	(1,446,564)	(1,374,794)	(1,403,898)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>6,519,009</b>	<b>9,169,443</b>	<b>12,674,896</b>	<b>10,670,103</b>	<b>9,180,390</b>	<b>10,281,197</b>	<b>9,608,660</b>	<b>9,510,623</b>	<b>9,957,002</b>	<b>10,019,679</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	4,283,634	293,938	-	-	219,870	-	-	931,859	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,173,656	806,968	1,576,949	618,811	740,480	892,016	1,078,531	1,490,924	1,072,820	644,945
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	-	-	(2,775,762)	(584,858)	-	(1,866,233)	(967,891)	-	(409,637)	(1,348,130)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(11,565,683)	(9,754,003)	(10,928,931)	(10,257,494)	(9,832,571)	(8,816,965)	(9,360,718)	(11,572,421)	(10,221,448)	(8,842,719)
Purchase of Intangible Assets	(20,500)	(115,000)	(135,000)	(31,000)	(10,000)	(201,000)	(60,000)	(52,500)	(80,000)	(147,000)
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(6,128,893)</b>	<b>(8,768,097)</b>	<b>(12,262,744)</b>	<b>(10,254,541)</b>	<b>(8,882,221)</b>	<b>(9,992,182)</b>	<b>(9,310,077)</b>	<b>(9,202,137)</b>	<b>(9,638,264)</b>	<b>(9,692,904)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(381,765)	(392,686)	(403,947)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)	(326,775)
Repayment of lease liabilities (principal repayments)	(8,351)	(8,660)	(8,205)	-	(18,398)	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(390,116)</b>	<b>(401,346)</b>	<b>(412,152)</b>	<b>(415,562)</b>	<b>(298,169)</b>	<b>(289,015)</b>	<b>(298,583)</b>	<b>(308,486)</b>	<b>(318,738)</b>	<b>(326,775)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
Cash & Cash Equivalents - end of the year	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Investments - end of the year	12,506,251	12,212,313	14,988,076	15,572,934	15,353,064	17,219,297	18,187,188	17,255,328	17,664,965	19,013,095
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>14,006,251</b>	<b>13,712,313</b>	<b>16,488,076</b>	<b>17,072,934</b>	<b>16,853,064</b>	<b>18,719,297</b>	<b>19,687,188</b>	<b>18,755,328</b>	<b>19,164,965</b>	<b>20,513,095</b>
<b>Representing:</b>										
- External Restrictions	2,867,150	3,097,649	4,594,339	5,110,751	5,620,270	6,148,164	6,655,054	7,221,582	7,653,042	7,747,541
- Internal Restrictions	6,556,784	6,602,152	6,262,368	6,151,781	6,279,813	6,407,844	6,535,876	6,564,908	6,695,440	6,825,972
- Unrestricted	4,582,317	4,012,512	5,631,369	5,810,402	4,952,981	6,163,288	6,496,257	4,968,838	4,816,483	5,939,583
	<b>14,006,251</b>	<b>13,712,313</b>	<b>16,488,076</b>	<b>17,072,934</b>	<b>16,853,064</b>	<b>18,719,297</b>	<b>19,687,188</b>	<b>18,755,328</b>	<b>19,164,965</b>	<b>20,513,095</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - SEWER FUND</b>	<b>Projected Years</b>									
<b>Scenario: Base Case</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	1,764,994	1,819,653	1,873,830	1,929,632	1,987,109	2,046,309	2,107,286	2,170,092	2,234,783	2,301,689
User Charges & Fees	283,838	344,253	369,994	411,598	424,617	438,050	491,910	507,612	523,817	540,543
Investment & Interest Revenue Received	319,175	339,810	341,572	335,499	351,449	388,986	429,517	474,012	510,571	515,266
Grants & Contributions	145,583	151,904	289,162	6,027,646	39,744	162,303	165,061	167,887	170,782	173,748
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Employee Benefits & On-Costs	(330,268)	(341,348)	(353,295)	(363,894)	(374,811)	(386,055)	(397,637)	(409,566)	(421,853)	(434,508)
Materials & Contracts	(1,007,752)	(1,138,225)	(1,110,287)	(1,127,556)	(1,161,333)	(1,198,969)	(1,247,162)	(1,288,627)	(1,330,613)	(1,373,970)
Borrowing Costs	(16,267)	(10,071)	(3,194)	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(2,250)	(2,307)	(2,364)	(2,423)	(2,484)	(2,546)	(2,610)	(2,675)	(2,742)	(2,810)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>1,157,052</b>	<b>1,163,669</b>	<b>1,405,418</b>	<b>7,210,501</b>	<b>1,264,290</b>	<b>1,448,079</b>	<b>1,546,366</b>	<b>1,618,735</b>	<b>1,684,745</b>	<b>1,719,956</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	-	-	-	1,764,134	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	30,416	-	32,898	-	35,583	-	38,486	-	41,627
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	(285,981)	(557,751)	(989,894)	-	(1,099,290)	(1,263,920)	(1,396,366)	(1,431,788)	(1,499,745)	(1,494,994)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(795,807)	(554,826)	(350,000)	(9,007,533)	(165,000)	(219,742)	(150,000)	(225,433)	(185,000)	(266,589)
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(1,081,788)</b>	<b>(1,082,161)</b>	<b>(1,339,894)</b>	<b>(7,210,501)</b>	<b>(1,264,290)</b>	<b>(1,448,079)</b>	<b>(1,546,366)</b>	<b>(1,618,735)</b>	<b>(1,684,745)</b>	<b>(1,719,956)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(75,264)	(81,508)	(65,524)	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(75,264)</b>	<b>(81,508)</b>	<b>(65,524)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>0</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
Cash & Cash Equivalents - end of the year	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments - end of the year	8,624,280	9,182,031	10,171,925	8,407,791	9,507,081	10,771,001	12,167,367	13,599,155	15,098,900	16,593,894
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>9,124,280</b>	<b>9,682,031</b>	<b>10,671,925</b>	<b>8,907,791</b>	<b>10,007,081</b>	<b>11,271,001</b>	<b>12,667,367</b>	<b>14,099,155</b>	<b>15,598,900</b>	<b>17,093,894</b>
<b>Representing:</b>										
- External Restrictions	2,432,173	2,695,224	2,979,255	3,285,762	3,616,340	3,972,692	4,356,629	4,770,086	5,216,833	5,700,901
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	6,692,107	6,986,807	7,692,670	5,622,029	6,390,741	7,298,309	8,310,739	9,329,069	10,382,067	11,392,993
	<b>9,124,280</b>	<b>9,682,031</b>	<b>10,671,925</b>	<b>8,907,791</b>	<b>10,007,081</b>	<b>11,271,001</b>	<b>12,667,367</b>	<b>14,099,155</b>	<b>15,598,900</b>	<b>17,093,894</b>

## b. Increased Rate Peg

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	15,588,913	16,922,073	18,046,507	19,414,009	20,177,576	21,662,328	22,510,837	23,391,343	24,653,840	25,606,421
User Charges & Fees	1,873,057	1,984,687	2,063,346	2,159,785	2,229,437	2,301,361	2,415,633	2,493,729	2,574,378	2,657,666
Other Revenues	241,818	250,721	259,975	291,582	279,531	289,768	300,386	310,502	320,965	331,788
Grants & Contributions provided for Operating Purposes	5,356,054	5,381,903	5,399,284	5,515,296	5,629,121	5,743,506	5,866,792	5,987,052	6,110,362	6,236,799
Grants & Contributions provided for Capital Purposes	540,576	2,463,770	5,612,212	8,931,004	1,824,006	1,986,375	999,072	1,012,105	1,025,484	1,039,219
Interest & Investment Revenue	1,063,901	986,325	989,948	1,085,810	903,269	942,361	1,034,493	1,130,637	1,143,895	1,175,340
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	67,531	7,122	26,207	34,525	42,957	51,427	57,379	110,165	60,449	18,702
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Income from Continuing Operations</b>	<b>24,756,850</b>	<b>28,021,602</b>	<b>32,422,480</b>	<b>37,457,010</b>	<b>31,110,896</b>	<b>33,002,126</b>	<b>33,209,591</b>	<b>34,460,533</b>	<b>35,914,373</b>	<b>37,090,934</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	8,689,730	8,910,531	9,184,307	9,459,836	9,743,631	10,036,543	10,337,640	10,647,769	10,967,202	11,296,218
Borrowing Costs	156,697	139,223	120,888	106,283	97,651	86,213	76,645	66,742	56,490	48,453
Materials & Contracts	7,037,644	7,362,448	7,429,058	8,239,897	8,618,729	8,753,371	8,946,455	9,441,648	9,841,599	10,270,429
Depreciation & Amortisation	7,991,307	8,147,680	8,309,124	8,724,499	8,898,179	9,201,029	9,384,234	9,571,101	9,761,973	9,956,662
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,211,022	1,190,843	1,216,151	1,333,825	1,268,141	1,295,115	1,322,763	1,453,103	1,380,151	1,409,925
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>25,086,400</b>	<b>25,750,725</b>	<b>26,259,527</b>	<b>27,864,340</b>	<b>28,626,331</b>	<b>29,372,271</b>	<b>30,067,737</b>	<b>31,180,363</b>	<b>32,007,415</b>	<b>32,981,687</b>
<b>Operating Result from Continuing Operations</b>	<b>(329,550)</b>	<b>2,270,878</b>	<b>6,162,952</b>	<b>9,592,670</b>	<b>2,484,566</b>	<b>3,629,855</b>	<b>3,141,854</b>	<b>3,280,170</b>	<b>3,906,958</b>	<b>4,109,247</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(329,550)</b>	<b>2,270,878</b>	<b>6,162,952</b>	<b>9,592,670</b>	<b>2,484,566</b>	<b>3,629,855</b>	<b>3,141,854</b>	<b>3,280,170</b>	<b>3,906,958</b>	<b>4,109,247</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(870,126)</b>	<b>(192,893)</b>	<b>550,741</b>	<b>661,666</b>	<b>660,560</b>	<b>1,643,480</b>	<b>2,142,781</b>	<b>2,268,065</b>	<b>2,881,474</b>	<b>3,070,028</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	13,812,714	15,075,376	16,126,493	17,417,744	18,102,010	19,504,289	20,267,027	21,058,331	22,228,057	23,084,157
User Charges & Fees	1,589,220	1,640,435	1,693,352	1,748,187	1,804,820	1,863,311	1,923,722	1,986,117	2,050,561	2,117,123
Other Revenues	241,818	250,721	259,975	291,582	279,531	289,768	300,386	310,502	320,965	331,788
Grants & Contributions provided for Operating Purposes	5,356,054	5,381,903	5,399,284	5,515,296	5,629,121	5,743,506	5,866,792	5,987,052	6,110,362	6,236,799
Grants & Contributions provided for Capital Purposes	391,172	2,311,918	5,325,852	3,020,527	1,664,451	1,824,129	834,069	844,278	854,763	865,533
Interest & Investment Revenue	744,726	646,515	648,376	750,311	551,820	553,375	604,976	656,625	633,324	660,074
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	67,531	7,122	26,207	34,525	42,957	51,427	57,379	110,165	60,449	18,702
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Income from Continuing Operations</b>	<b>22,228,235</b>	<b>25,338,990</b>	<b>29,504,539</b>	<b>28,803,171</b>	<b>28,099,710</b>	<b>29,854,805</b>	<b>29,879,350</b>	<b>30,978,069</b>	<b>32,283,481</b>	<b>33,339,175</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	8,359,462	8,569,184	8,831,012	9,095,942	9,368,820	9,650,488	9,940,003	10,238,203	10,545,349	10,861,710
Borrowing Costs	141,014	129,784	118,202	106,283	97,651	86,213	76,645	66,742	56,490	48,453
Materials & Contracts	6,056,673	6,209,468	6,322,525	7,110,267	7,454,342	7,551,081	7,695,027	8,149,452	8,507,302	8,892,655
Depreciation & Amortisation	7,179,837	7,320,233	7,465,383	7,614,140	7,765,873	8,046,340	8,206,717	8,370,301	8,537,157	8,707,351
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,208,772	1,188,536	1,213,787	1,331,402	1,265,657	1,292,569	1,320,154	1,450,428	1,377,409	1,407,115
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>22,945,756</b>	<b>23,417,204</b>	<b>23,950,908</b>	<b>25,258,034</b>	<b>25,952,343</b>	<b>26,626,692</b>	<b>27,238,546</b>	<b>28,275,127</b>	<b>29,023,708</b>	<b>29,917,283</b>
<b>Operating Result from Continuing Operations</b>	<b>(717,521)</b>	<b>1,921,786</b>	<b>5,553,631</b>	<b>3,545,137</b>	<b>2,147,367</b>	<b>3,228,114</b>	<b>2,640,804</b>	<b>2,702,943</b>	<b>3,259,773</b>	<b>3,421,892</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(717,521)</b>	<b>1,921,786</b>	<b>5,553,631</b>	<b>3,545,137</b>	<b>2,147,367</b>	<b>3,228,114</b>	<b>2,640,804</b>	<b>2,702,943</b>	<b>3,259,773</b>	<b>3,421,892</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(1,108,693)</b>	<b>(390,132)</b>	<b>227,779</b>	<b>524,610</b>	<b>482,916</b>	<b>1,403,985</b>	<b>1,806,736</b>	<b>1,858,665</b>	<b>2,405,010</b>	<b>2,556,360</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - SEWER FUND</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	1,776,199	1,846,697	1,920,014	1,996,265	2,075,566	2,158,038	2,243,810	2,333,012	2,425,783	2,522,264
User Charges & Fees	283,838	344,253	369,994	411,598	424,617	438,050	491,910	507,612	523,817	540,543
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	149,404	151,853	286,360	5,910,477	159,555	162,247	165,004	167,828	170,721	173,686
Interest & Investment Revenue	319,175	339,810	341,572	335,499	351,449	388,986	429,517	474,012	510,571	515,266
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,528,615</b>	<b>2,682,612</b>	<b>2,917,941</b>	<b>8,653,839</b>	<b>3,011,186</b>	<b>3,147,321</b>	<b>3,330,241</b>	<b>3,482,464</b>	<b>3,630,892</b>	<b>3,751,759</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	330,268	341,348	353,295	363,894	374,811	386,055	397,637	409,566	421,853	434,508
Borrowing Costs	15,683	9,439	2,686	-	-	-	-	-	-	-
Materials & Contracts	980,972	1,152,980	1,106,533	1,129,630	1,164,387	1,202,290	1,251,428	1,292,196	1,334,297	1,377,773
Depreciation & Amortisation	811,470	827,447	843,741	1,110,358	1,132,305	1,154,689	1,177,517	1,200,799	1,224,815	1,249,312
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,250	2,307	2,364	2,423	2,484	2,546	2,610	2,675	2,742	2,810
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>2,140,644</b>	<b>2,333,520</b>	<b>2,308,619</b>	<b>2,606,306</b>	<b>2,673,987</b>	<b>2,745,579</b>	<b>2,829,191</b>	<b>2,905,236</b>	<b>2,983,707</b>	<b>3,064,404</b>
<b>Operating Result from Continuing Operations</b>	<b>387,971</b>	<b>349,092</b>	<b>609,322</b>	<b>6,047,533</b>	<b>337,199</b>	<b>401,742</b>	<b>501,049</b>	<b>577,228</b>	<b>647,185</b>	<b>687,355</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>387,971</b>	<b>349,092</b>	<b>609,322</b>	<b>6,047,533</b>	<b>337,199</b>	<b>401,742</b>	<b>501,049</b>	<b>577,228</b>	<b>647,185</b>	<b>687,355</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>238,568</b>	<b>197,239</b>	<b>322,962</b>	<b>137,056</b>	<b>177,644</b>	<b>239,495</b>	<b>336,046</b>	<b>409,400</b>	<b>476,464</b>	<b>513,669</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Investments	20,871,613	21,167,185	25,114,255	24,389,826	25,982,653	30,038,575	33,620,854	35,669,449	39,406,874	44,384,483
Receivables	966,440	1,028,506	1,146,496	1,161,582	1,175,878	1,256,045	1,300,552	1,339,923	1,407,484	1,487,594
Inventories	1,888,849	1,926,013	1,954,949	2,135,000	2,215,480	2,240,495	2,276,215	2,381,785	2,465,767	2,556,037
Contract assets and contract cost assets	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000
Other	122,584	124,900	127,358	142,019	146,685	148,890	151,866	161,441	166,239	173,123
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>27,522,487</b>	<b>27,919,604</b>	<b>32,016,057</b>	<b>31,501,426</b>	<b>33,193,695</b>	<b>37,357,005</b>	<b>41,022,488</b>	<b>43,225,597</b>	<b>47,119,364</b>	<b>52,274,237</b>
<b>Non-Current Assets</b>										
Investments	266,758	260,489	323,969	345,213	354,080	412,536	457,243	467,179	511,830	582,973
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	413,083,156	414,431,844	415,868,019	425,808,473	426,227,453	425,204,069	424,326,510	425,151,128	424,800,342	423,302,228
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	139,214	236,413	354,303	368,193	361,083	544,973	587,863	623,253	686,143	816,033
Right of use assets	91,020	91,020	91,020	142,080	142,080	142,080	142,080	142,080	142,080	142,080
Investments Accounted for using the equity method	37,973,000	37,998,000	38,023,000	38,048,000	38,073,000	38,098,000	38,123,000	38,148,000	38,173,000	38,198,000
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>451,553,149</b>	<b>453,017,766</b>	<b>454,660,310</b>	<b>464,711,959</b>	<b>465,157,696</b>	<b>464,401,658</b>	<b>463,636,697</b>	<b>464,531,640</b>	<b>464,313,395</b>	<b>463,041,313</b>
<b>TOTAL ASSETS</b>	<b>479,075,635</b>	<b>480,937,370</b>	<b>486,676,368</b>	<b>496,213,385</b>	<b>498,351,390</b>	<b>501,758,663</b>	<b>504,659,184</b>	<b>507,757,237</b>	<b>511,432,759</b>	<b>515,315,550</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	2,317,526	2,391,142	2,442,008	2,633,538	2,704,886	2,771,210	2,828,343	2,954,539	3,041,703	3,141,865
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,113	3,164	5,966	123,135	3,324	3,380	3,438	3,496	3,557	3,618
Lease liabilities	8,660	8,205	-	18,398	-	-	-	-	-	-
Borrowings	474,194	469,471	415,562	279,771	289,015	298,583	308,486	318,738	326,775	337,702
Employee benefit provisions	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119
Other provisions	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750
<b>Total Current Liabilities</b>	<b>4,981,362</b>	<b>5,049,850</b>	<b>5,041,405</b>	<b>5,232,711</b>	<b>5,175,094</b>	<b>5,251,042</b>	<b>5,318,135</b>	<b>5,454,642</b>	<b>5,549,903</b>	<b>5,661,054</b>
<b>Non-Current Liabilities</b>										
Payables	2,032	2,077	2,129	2,279	2,351	2,404	2,464	2,578	2,655	2,750
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	67,225	59,020	59,020	91,682	91,682	91,682	91,682	91,682	91,682	91,682
Borrowings	3,978,691	3,509,220	3,093,658	2,813,887	2,524,872	2,226,289	1,917,803	1,599,065	1,272,290	934,588
Employee benefit provisions	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881
Other provisions	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>5,481,079</b>	<b>5,003,448</b>	<b>4,587,938</b>	<b>4,340,979</b>	<b>4,052,036</b>	<b>3,753,506</b>	<b>3,445,080</b>	<b>3,126,456</b>	<b>2,799,758</b>	<b>2,462,151</b>
<b>TOTAL LIABILITIES</b>	<b>10,462,441</b>	<b>10,053,298</b>	<b>9,629,343</b>	<b>9,573,691</b>	<b>9,227,130</b>	<b>9,004,548</b>	<b>8,763,216</b>	<b>8,581,098</b>	<b>8,349,662</b>	<b>8,123,205</b>
<b>Net Assets</b>	<b>468,613,194</b>	<b>470,884,072</b>	<b>477,047,025</b>	<b>486,639,694</b>	<b>489,124,260</b>	<b>492,754,115</b>	<b>495,895,969</b>	<b>499,176,139</b>	<b>503,083,098</b>	<b>507,192,345</b>
<b>EQUITY</b>										
Retained Earnings	206,305,194	208,576,072	214,739,025	224,331,694	226,816,260	230,446,115	233,587,969	236,868,139	240,775,098	244,884,345
Revaluation Reserves	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000
Other Reserves	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Council Equity Interest	468,613,194	470,884,072	477,047,025	486,639,694	489,124,260	492,754,115	495,895,969	499,176,139	503,083,098	507,192,345
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>468,613,194</b>	<b>470,884,072</b>	<b>477,047,025</b>	<b>486,639,694</b>	<b>489,124,260</b>	<b>492,754,115</b>	<b>495,895,969</b>	<b>499,176,139</b>	<b>503,083,098</b>	<b>507,192,345</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Investments	12,239,493	11,951,825	14,864,433	15,839,186	16,246,015	18,928,108	20,979,389	21,435,244	23,483,970	26,748,138
Receivables	927,261	987,772	1,104,145	1,117,549	1,130,096	1,208,443	1,251,059	1,288,462	1,353,977	1,431,959
Inventories	1,888,849	1,926,013	1,954,949	2,135,000	2,215,480	2,240,495	2,276,215	2,381,785	2,465,767	2,556,037
Contract assets and contract cost assets	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000
Other	122,584	124,900	127,358	142,019	146,685	148,890	151,866	161,441	166,239	173,123
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>18,351,187</b>	<b>18,163,510</b>	<b>21,223,884</b>	<b>22,406,754</b>	<b>22,911,275</b>	<b>25,698,937</b>	<b>27,831,530</b>	<b>28,439,932</b>	<b>30,642,953</b>	<b>34,082,256</b>
<b>Non-Current Assets</b>										
Investments	266,758	260,489	323,969	345,213	354,080	412,536	457,243	467,179	511,830	582,973
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	383,809,085	385,460,810	387,390,726	389,466,903	390,853,188	390,800,335	390,950,293	392,788,764	393,477,793	393,004,028
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	139,214	236,413	354,303	368,193	361,083	544,973	587,863	623,253	686,143	816,033
Right of use assets	91,020	91,020	91,020	142,080	142,080	142,080	142,080	142,080	142,080	142,080
Investments Accounted for using the equity method	37,973,000	37,998,000	38,023,000	38,048,000	38,073,000	38,098,000	38,123,000	38,148,000	38,173,000	38,198,000
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>422,279,077</b>	<b>424,046,732</b>	<b>426,183,017</b>	<b>428,370,390</b>	<b>429,783,431</b>	<b>429,997,924</b>	<b>430,260,480</b>	<b>432,169,275</b>	<b>432,990,846</b>	<b>432,743,114</b>
<b>TOTAL ASSETS</b>	<b>440,630,265</b>	<b>442,210,242</b>	<b>447,406,902</b>	<b>450,777,143</b>	<b>452,694,707</b>	<b>455,696,861</b>	<b>458,092,009</b>	<b>460,609,207</b>	<b>463,633,799</b>	<b>466,825,370</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	2,229,132	2,288,624	2,343,753	2,533,209	2,601,503	2,664,506	2,717,373	2,840,000	2,923,480	3,019,839
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	8,660	8,205	-	18,398	-	-	-	-	-	-
Borrowings	392,686	403,947	415,562	279,771	289,015	298,583	308,486	318,738	326,775	337,702
Employee benefit provisions	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119
Other provisions	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750
<b>Total Current Liabilities</b>	<b>4,808,347</b>	<b>4,878,645</b>	<b>4,937,184</b>	<b>5,009,247</b>	<b>5,068,387</b>	<b>5,140,958</b>	<b>5,203,728</b>	<b>5,336,607</b>	<b>5,428,124</b>	<b>5,535,410</b>
<b>Non-Current Liabilities</b>										
Payables	2,032	2,077	2,129	2,279	2,351	2,404	2,464	2,578	2,655	2,750
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	67,225	59,020	59,020	91,682	91,682	91,682	91,682	91,682	91,682	91,682
Borrowings	3,913,167	3,509,220	3,093,658	2,813,887	2,524,872	2,226,289	1,917,803	1,599,065	1,272,290	934,588
Employee benefit provisions	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881
Other provisions	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>5,415,555</b>	<b>5,003,448</b>	<b>4,587,938</b>	<b>4,340,979</b>	<b>4,052,036</b>	<b>3,753,506</b>	<b>3,445,080</b>	<b>3,126,456</b>	<b>2,799,758</b>	<b>2,462,151</b>
<b>TOTAL LIABILITIES</b>	<b>10,223,901</b>	<b>9,882,093</b>	<b>9,525,122</b>	<b>9,350,226</b>	<b>9,120,423</b>	<b>8,894,464</b>	<b>8,648,808</b>	<b>8,463,063</b>	<b>8,227,883</b>	<b>7,997,561</b>
<b>Net Assets</b>	<b>430,406,363</b>	<b>432,328,149</b>	<b>437,881,780</b>	<b>441,426,917</b>	<b>443,574,283</b>	<b>446,802,397</b>	<b>449,443,201</b>	<b>452,146,144</b>	<b>455,405,917</b>	<b>458,827,809</b>
<b>EQUITY</b>										
Retained Earnings	194,217,363	196,139,149	201,692,780	205,237,917	207,385,283	210,613,397	213,254,201	215,957,144	219,216,917	222,638,809
Revaluation Reserves	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000
Other Reserves	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Council Equity Interest	430,406,363	432,328,149	437,881,780	441,426,917	443,574,283	446,802,397	449,443,201	452,146,144	455,405,917	458,827,809
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>430,406,363</b>	<b>432,328,149</b>	<b>437,881,780</b>	<b>441,426,917</b>	<b>443,574,283</b>	<b>446,802,397</b>	<b>449,443,201</b>	<b>452,146,144</b>	<b>455,405,917</b>	<b>458,827,809</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - SEWER FUND</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments	8,632,121	9,215,361	10,249,822	8,550,639	9,736,638	11,110,467	12,641,465	14,234,205	15,922,904	17,636,345
Receivables	39,179	40,734	42,351	44,033	45,782	47,601	49,493	51,461	53,507	55,635
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>9,171,299</b>	<b>9,756,094</b>	<b>10,792,173</b>	<b>9,094,672</b>	<b>10,282,420</b>	<b>11,658,068</b>	<b>13,190,958</b>	<b>14,785,666</b>	<b>16,476,411</b>	<b>18,191,980</b>
<b>Non-Current Assets</b>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	29,274,071	28,971,034	28,477,293	36,341,570	35,374,264	34,403,734	33,376,217	32,362,365	31,322,549	30,298,199
Investment Property	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>29,274,071</b>	<b>28,971,034</b>	<b>28,477,293</b>	<b>36,341,570</b>	<b>35,374,264</b>	<b>34,403,734</b>	<b>33,376,217</b>	<b>32,362,365</b>	<b>31,322,549</b>	<b>30,298,199</b>
<b>TOTAL ASSETS</b>	<b>38,445,371</b>	<b>38,727,128</b>	<b>39,269,466</b>	<b>45,436,242</b>	<b>45,656,684</b>	<b>46,061,802</b>	<b>46,567,175</b>	<b>47,148,030</b>	<b>47,798,960</b>	<b>48,490,180</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	88,395	102,517	98,255	100,329	103,383	106,704	110,970	114,539	118,222	122,026
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,113	3,164	5,966	123,135	3,324	3,380	3,438	3,496	3,557	3,618
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	81,508	65,524	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>173,015</b>	<b>171,205</b>	<b>104,221</b>	<b>223,464</b>	<b>106,707</b>	<b>110,084</b>	<b>114,408</b>	<b>118,035</b>	<b>121,779</b>	<b>125,644</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	65,524	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>65,524</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>238,539</b>	<b>171,205</b>	<b>104,221</b>	<b>223,464</b>	<b>106,707</b>	<b>110,084</b>	<b>114,408</b>	<b>118,035</b>	<b>121,779</b>	<b>125,644</b>
<b>Net Assets</b>	<b>38,206,831</b>	<b>38,555,923</b>	<b>39,165,245</b>	<b>45,212,778</b>	<b>45,549,977</b>	<b>45,951,718</b>	<b>46,452,768</b>	<b>47,029,995</b>	<b>47,677,181</b>	<b>48,364,536</b>
<b>EQUITY</b>										
Retained Earnings	12,087,831	12,436,923	13,046,245	19,093,778	19,430,977	19,832,718	20,333,768	20,910,995	21,558,181	22,245,536
Revaluation Reserves	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	38,206,831	38,555,923	39,165,245	45,212,778	45,549,977	45,951,718	46,452,768	47,029,995	47,677,181	48,364,536
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>38,206,831</b>	<b>38,555,923</b>	<b>39,165,245</b>	<b>45,212,778</b>	<b>45,549,977</b>	<b>45,951,718</b>	<b>46,452,768</b>	<b>47,029,995</b>	<b>47,677,181</b>	<b>48,364,536</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	15,608,469	16,941,529	18,062,381	19,433,814	20,187,213	21,683,843	22,521,637	23,402,544	24,671,259	25,618,539
User Charges & Fees	1,823,474	1,970,799	2,048,996	2,144,914	2,214,079	2,285,500	2,399,250	2,476,808	2,556,902	2,639,616
Investment & Interest Revenue Received	1,110,635	984,906	947,052	1,070,723	896,050	901,585	1,005,224	1,122,544	1,112,796	1,128,736
Grants & Contributions	5,894,210	7,845,392	11,013,781	14,563,843	7,333,528	7,729,891	6,866,069	6,999,194	7,135,883	7,276,056
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	362,382	220,746	213,766	322,994	297,421	284,648	312,272	307,470	317,848	328,582
<b>Payments:</b>										
Employee Benefits & On-Costs	(8,689,730)	(8,910,531)	(9,184,307)	(9,459,836)	(9,743,631)	(10,036,543)	(10,337,640)	(10,647,769)	(10,967,202)	(11,296,218)
Materials & Contracts	(7,056,492)	(7,363,575)	(7,439,167)	(8,283,160)	(8,653,281)	(8,754,799)	(8,950,560)	(9,455,676)	(9,877,805)	(10,293,644)
Borrowing Costs	(158,733)	(141,349)	(122,933)	(107,864)	(98,715)	(87,312)	(77,781)	(67,916)	(57,703)	(49,696)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,210,313)	(1,189,317)	(1,214,362)	(1,328,733)	(1,265,710)	(1,293,309)	(1,320,716)	(1,449,239)	(1,377,536)	(1,406,708)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>7,683,903</b>	<b>10,358,601</b>	<b>14,325,207</b>	<b>18,356,695</b>	<b>11,166,954</b>	<b>12,713,502</b>	<b>12,417,756</b>	<b>12,687,960</b>	<b>13,514,442</b>	<b>13,945,262</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	4,283,634	293,938	-	1,699,183	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,173,656	837,384	1,576,949	651,709	740,480	927,599	1,078,531	1,529,410	1,072,820	686,572
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	(293,822)	(583,240)	(4,010,550)	(995,999)	(1,601,694)	(4,114,378)	(3,626,987)	(2,058,530)	(3,782,077)	(5,048,752)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,361,490)	(10,308,829)	(11,278,931)	(19,265,027)	(9,997,571)	(9,036,707)	(9,510,718)	(11,797,854)	(10,406,448)	(9,109,308)
Purchase of Intangible Assets	(20,500)	(115,000)	(135,000)	(31,000)	(10,000)	(201,000)	(60,000)	(52,500)	(80,000)	(147,000)
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(7,218,523)</b>	<b>(9,875,747)</b>	<b>(13,847,531)</b>	<b>(17,941,133)</b>	<b>(10,868,785)</b>	<b>(12,424,487)</b>	<b>(12,119,173)</b>	<b>(12,379,474)</b>	<b>(13,195,704)</b>	<b>(13,618,487)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)	(326,775)
Repayment of lease liabilities (principal repayments)	(8,351)	(8,660)	(8,205)	-	(18,398)	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(465,380)</b>	<b>(482,854)</b>	<b>(477,676)</b>	<b>(415,562)</b>	<b>(298,169)</b>	<b>(289,015)</b>	<b>(298,583)</b>	<b>(308,486)</b>	<b>(318,738)</b>	<b>(326,775)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>0</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>
Cash & Cash Equivalents - end of the year	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Investments - end of the year	21,138,372	21,427,674	25,438,223	24,735,039	26,336,733	30,451,111	34,078,098	36,136,628	39,918,704	44,967,456
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>23,138,372</b>	<b>23,427,674</b>	<b>27,438,223</b>	<b>26,735,039</b>	<b>28,336,733</b>	<b>32,451,111</b>	<b>36,078,098</b>	<b>38,136,628</b>	<b>41,918,704</b>	<b>46,967,456</b>
<b>Representing:</b>										
- External Restrictions	11,999,271	12,813,010	15,344,161	14,161,391	15,856,908	17,758,631	19,796,519	21,955,787	24,075,945	25,883,886
- Internal Restrictions	6,556,784	6,602,152	6,262,368	6,151,781	6,279,813	6,407,844	6,535,876	6,564,908	6,695,440	6,825,972
- Unrestricted	4,582,317	4,012,512	5,831,694	6,421,867	6,200,012	8,284,635	9,745,702	9,615,933	11,147,319	14,257,598
	<b>23,138,372</b>	<b>23,427,674</b>	<b>27,438,223</b>	<b>26,735,039</b>	<b>28,336,733</b>	<b>32,451,111</b>	<b>36,078,098</b>	<b>38,136,628</b>	<b>41,918,704</b>	<b>46,967,456</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	13,835,634	15,096,388	16,143,984	17,439,231	18,113,397	19,527,624	20,279,719	21,071,499	22,247,522	23,098,403
User Charges & Fees	1,539,637	1,626,546	1,679,002	1,733,317	1,789,462	1,847,450	1,907,340	1,969,197	2,033,085	2,099,073
Investment & Interest Revenue Received	791,460	645,095	605,480	735,224	544,601	512,598	575,707	648,531	602,225	613,470
Grants & Contributions	5,748,627	7,693,488	10,724,618	8,536,197	7,293,784	7,567,588	6,701,008	6,831,307	6,965,102	7,102,308
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	362,382	220,746	213,766	322,994	297,421	284,648	312,272	307,470	317,848	328,582
<b>Payments:</b>										
Employee Benefits & On-Costs	(8,359,462)	(8,569,184)	(8,831,012)	(9,095,942)	(9,368,820)	(9,650,488)	(9,940,003)	(10,238,203)	(10,545,349)	(10,861,710)
Materials & Contracts	(6,048,740)	(6,225,349)	(6,328,881)	(7,155,604)	(7,491,948)	(7,555,831)	(7,703,399)	(8,167,049)	(8,547,192)	(8,919,674)
Borrowing Costs	(142,466)	(131,278)	(119,739)	(107,864)	(98,715)	(87,312)	(77,781)	(67,916)	(57,703)	(49,696)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,208,063)	(1,187,010)	(1,211,998)	(1,326,309)	(1,263,226)	(1,290,763)	(1,318,106)	(1,446,564)	(1,374,794)	(1,403,898)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>6,519,009</b>	<b>9,169,443</b>	<b>12,875,221</b>	<b>11,081,243</b>	<b>9,815,956</b>	<b>11,155,513</b>	<b>10,736,758</b>	<b>10,908,273</b>	<b>11,640,743</b>	<b>12,006,859</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	4,283,634	293,938	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,173,656	806,968	1,576,949	618,811	740,480	892,016	1,078,531	1,490,924	1,072,820	644,945
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	-	-	(2,976,088)	(995,999)	(415,696)	(2,740,549)	(2,095,989)	(465,790)	(2,093,378)	(3,335,310)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(11,565,683)	(9,754,003)	(10,928,931)	(10,257,494)	(9,832,571)	(8,816,965)	(9,360,718)	(11,572,421)	(10,221,448)	(8,842,719)
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(6,128,893)</b>	<b>(8,768,097)</b>	<b>(12,463,069)</b>	<b>(10,665,681)</b>	<b>(9,517,787)</b>	<b>(10,866,498)</b>	<b>(10,438,175)</b>	<b>(10,599,787)</b>	<b>(11,322,005)</b>	<b>(11,680,084)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(381,765)	(392,686)	(403,947)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)	(326,775)
Repayment of lease liabilities (principal repayments)	(8,351)	(8,660)	(8,205)	-	(18,398)	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(390,116)</b>	<b>(401,346)</b>	<b>(412,152)</b>	<b>(415,562)</b>	<b>(298,169)</b>	<b>(289,015)</b>	<b>(298,583)</b>	<b>(308,486)</b>	<b>(318,738)</b>	<b>(326,775)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
Cash & Cash Equivalents - end of the year	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Investments - end of the year	12,506,251	12,212,313	15,188,401	16,184,400	16,600,095	19,340,644	21,436,633	21,902,423	23,995,800	27,331,110
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>14,006,251</b>	<b>13,712,313</b>	<b>16,688,401</b>	<b>17,684,400</b>	<b>18,100,095</b>	<b>20,840,644</b>	<b>22,936,633</b>	<b>23,402,423</b>	<b>25,495,800</b>	<b>28,831,110</b>
<b>Representing:</b>										
- External Restrictions	2,867,150	3,097,649	4,594,339	5,110,751	5,620,270	6,148,164	6,655,054	7,221,582	7,653,042	7,747,541
- Internal Restrictions	6,556,784	6,602,152	6,262,368	6,151,781	6,279,813	6,407,844	6,535,876	6,564,908	6,695,440	6,825,972
- Unrestricted	4,582,317	4,012,512	5,831,694	6,421,867	6,200,012	8,284,635	9,745,702	9,615,933	11,147,319	14,257,598
	<b>14,006,251</b>	<b>13,712,313</b>	<b>16,688,401</b>	<b>17,684,400</b>	<b>18,100,095</b>	<b>20,840,644</b>	<b>22,936,633</b>	<b>23,402,423</b>	<b>25,495,800</b>	<b>28,831,110</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - SEWER FUND</b>	<b>Projected Years</b>									
<b>Scenario: Increased Rate Peg</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	1,772,835	1,845,142	1,918,397	1,994,583	2,073,816	2,156,219	2,241,918	2,331,045	2,423,736	2,520,136
User Charges & Fees	283,838	344,253	369,994	411,598	424,617	438,050	491,910	507,612	523,817	540,543
Investment & Interest Revenue Received	319,175	339,810	341,572	335,499	351,449	388,986	429,517	474,012	510,571	515,266
Grants & Contributions	145,583	151,904	289,162	6,027,646	39,744	162,303	165,061	167,887	170,782	173,748
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Employee Benefits & On-Costs	(330,268)	(341,348)	(353,295)	(363,894)	(374,811)	(386,055)	(397,637)	(409,566)	(421,853)	(434,508)
Materials & Contracts	(1,007,752)	(1,138,225)	(1,110,287)	(1,127,556)	(1,161,333)	(1,198,969)	(1,247,162)	(1,288,627)	(1,330,613)	(1,373,970)
Borrowing Costs	(16,267)	(10,071)	(3,194)	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(2,250)	(2,307)	(2,364)	(2,423)	(2,484)	(2,546)	(2,610)	(2,675)	(2,742)	(2,810)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>1,164,893</b>	<b>1,189,158</b>	<b>1,449,986</b>	<b>7,275,452</b>	<b>1,350,998</b>	<b>1,557,988</b>	<b>1,680,998</b>	<b>1,779,687</b>	<b>1,873,699</b>	<b>1,938,404</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	-	-	-	1,699,183	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	30,416	-	32,898	-	35,583	-	38,486	-	41,627
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	(293,822)	(583,240)	(1,034,462)	-	(1,185,998)	(1,373,829)	(1,530,998)	(1,592,740)	(1,688,699)	(1,713,442)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(795,807)	(554,826)	(350,000)	(9,007,533)	(165,000)	(219,742)	(150,000)	(225,433)	(185,000)	(266,589)
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(1,089,629)</b>	<b>(1,107,650)</b>	<b>(1,384,462)</b>	<b>(7,275,452)</b>	<b>(1,350,998)</b>	<b>(1,557,988)</b>	<b>(1,680,998)</b>	<b>(1,779,687)</b>	<b>(1,873,699)</b>	<b>(1,938,404)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(75,264)	(81,508)	(65,524)	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(75,264)</b>	<b>(81,508)</b>	<b>(65,524)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>0</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
Cash & Cash Equivalents - end of the year	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments - end of the year	8,632,121	9,215,361	10,249,822	8,550,639	9,736,638	11,110,467	12,641,465	14,234,205	15,922,904	17,636,345
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>9,132,121</b>	<b>9,715,361</b>	<b>10,749,822</b>	<b>9,050,639</b>	<b>10,236,638</b>	<b>11,610,467</b>	<b>13,141,465</b>	<b>14,734,205</b>	<b>16,422,904</b>	<b>18,136,345</b>
<b>Representing:</b>										
- External Restrictions	2,432,173	2,695,224	2,979,255	3,285,762	3,616,340	3,972,692	4,356,629	4,770,086	5,216,833	5,700,901
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	6,699,948	7,020,137	7,770,567	5,764,878	6,620,298	7,637,775	8,784,836	9,964,119	11,206,071	12,435,444
	<b>9,132,121</b>	<b>9,715,361</b>	<b>10,749,822</b>	<b>9,050,639</b>	<b>10,236,638</b>	<b>11,610,467</b>	<b>13,141,465</b>	<b>14,734,205</b>	<b>16,422,904</b>	<b>18,136,345</b>

## c. Reduced Mining & Grant Funding

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	15,580,895	16,896,190	17,347,435	17,995,506	18,477,190	18,971,558	19,478,949	19,998,688	20,532,124	21,069,902
User Charges & Fees	1,873,057	1,984,687	2,063,346	2,159,785	2,229,437	2,301,361	2,415,633	2,493,729	2,574,378	2,657,666
Other Revenues	241,818	250,721	259,975	291,582	279,531	289,768	300,386	310,502	320,965	331,788
Grants & Contributions provided for Operating Purposes	5,356,054	5,381,903	5,399,284	5,515,296	5,629,121	5,743,506	5,866,792	5,987,052	6,110,362	6,236,799
Grants & Contributions provided for Capital Purposes	540,576	2,463,770	4,480,212	3,177,454	1,824,006	1,986,375	999,072	1,012,105	1,025,484	1,039,219
Interest & Investment Revenue	1,063,901	986,325	989,948	985,810	565,269	591,871	671,044	753,744	753,051	770,021
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	67,531	7,122	26,207	34,525	42,957	51,427	57,379	110,165	60,449	18,702
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Income from Continuing Operations</b>	<b>24,748,833</b>	<b>27,995,719</b>	<b>30,591,407</b>	<b>30,184,956</b>	<b>29,072,510</b>	<b>29,960,867</b>	<b>29,814,255</b>	<b>30,690,984</b>	<b>31,401,813</b>	<b>32,149,097</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	8,689,730	8,910,531	9,184,307	9,459,836	9,743,631	10,036,543	10,337,640	10,647,769	10,967,202	11,296,218
Borrowing Costs	156,697	139,223	120,888	106,283	97,651	86,213	76,645	66,742	56,490	48,453
Materials & Contracts	7,037,644	7,362,448	7,429,058	8,539,897	8,929,229	9,074,738	9,279,070	9,785,905	10,197,905	10,639,205
Depreciation & Amortisation	7,991,307	8,147,680	8,309,124	8,724,499	8,898,179	9,201,029	9,384,234	9,571,101	9,761,973	9,956,662
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,211,022	1,190,843	1,216,151	1,333,825	1,268,141	1,295,115	1,322,763	1,453,103	1,380,151	1,409,925
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>25,086,400</b>	<b>25,750,725</b>	<b>26,259,527</b>	<b>28,164,340</b>	<b>28,936,831</b>	<b>29,693,639</b>	<b>30,400,353</b>	<b>31,524,620</b>	<b>32,363,721</b>	<b>33,350,464</b>
<b>Operating Result from Continuing Operations</b>	<b>(337,568)</b>	<b>2,244,995</b>	<b>4,331,880</b>	<b>2,020,617</b>	<b>135,679</b>	<b>267,228</b>	<b>(586,098)</b>	<b>(833,636)</b>	<b>(961,908)</b>	<b>(1,201,367)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(337,568)</b>	<b>2,244,995</b>	<b>4,331,880</b>	<b>2,020,617</b>	<b>135,679</b>	<b>267,228</b>	<b>(586,098)</b>	<b>(833,636)</b>	<b>(961,908)</b>	<b>(1,201,367)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(878,144)</b>	<b>(218,776)</b>	<b>(148,332)</b>	<b>(1,156,837)</b>	<b>(1,688,327)</b>	<b>(1,719,147)</b>	<b>(1,585,170)</b>	<b>(1,845,741)</b>	<b>(1,987,392)</b>	<b>(2,240,586)</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	13,812,714	15,075,376	15,472,409	16,064,642	16,488,812	16,923,942	17,370,317	17,827,210	18,295,914	18,766,737
User Charges & Fees	1,589,220	1,640,435	1,693,352	1,748,187	1,804,820	1,863,311	1,923,722	1,986,117	2,050,561	2,117,123
Other Revenues	241,818	250,721	259,975	291,582	279,531	289,768	300,386	310,502	320,965	331,788
Grants & Contributions provided for Operating Purposes	5,356,054	5,381,903	5,399,284	5,515,296	5,629,121	5,743,506	5,866,792	5,987,052	6,110,362	6,236,799
Grants & Contributions provided for Capital Purposes	391,172	2,311,918	4,325,852	3,020,527	1,664,451	1,824,129	834,069	844,278	854,763	865,533
Interest & Investment Revenue	744,726	646,515	648,376	650,311	448,820	447,285	495,703	544,074	517,396	540,668
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	67,531	7,122	26,207	34,525	42,957	51,427	57,379	110,165	60,449	18,702
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Income from Continuing Operations</b>	<b>22,228,235</b>	<b>25,338,990</b>	<b>27,850,455</b>	<b>27,350,069</b>	<b>26,383,512</b>	<b>27,168,368</b>	<b>26,873,368</b>	<b>27,634,397</b>	<b>28,235,410</b>	<b>28,902,350</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	8,359,462	8,569,184	8,831,012	9,095,942	9,368,820	9,650,488	9,940,003	10,238,203	10,545,349	10,861,710
Borrowing Costs	141,014	129,784	118,202	106,283	97,651	86,213	76,645	66,742	56,490	48,453
Materials & Contracts	6,056,673	6,209,468	6,322,525	7,110,267	7,454,342	7,551,081	7,695,027	8,149,452	8,507,302	8,892,655
Depreciation & Amortisation	7,179,837	7,320,233	7,465,383	7,614,140	7,765,873	8,046,340	8,206,717	8,370,301	8,537,157	8,707,351
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,208,772	1,188,536	1,213,787	1,331,402	1,265,657	1,292,569	1,320,154	1,450,428	1,377,409	1,407,115
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>22,945,756</b>	<b>23,417,204</b>	<b>23,950,908</b>	<b>25,258,034</b>	<b>25,952,343</b>	<b>26,626,692</b>	<b>27,238,546</b>	<b>28,275,127</b>	<b>29,023,708</b>	<b>29,917,283</b>
<b>Operating Result from Continuing Operations</b>	<b>(717,521)</b>	<b>1,921,786</b>	<b>3,899,547</b>	<b>2,092,035</b>	<b>431,169</b>	<b>541,677</b>	<b>(365,178)</b>	<b>(640,730)</b>	<b>(788,298)</b>	<b>(1,014,933)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>(717,521)</b>	<b>1,921,786</b>	<b>3,899,547</b>	<b>2,092,035</b>	<b>431,169</b>	<b>541,677</b>	<b>(365,178)</b>	<b>(640,730)</b>	<b>(788,298)</b>	<b>(1,014,933)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(1,108,693)</b>	<b>(390,132)</b>	<b>(426,305)</b>	<b>(928,492)</b>	<b>(1,233,282)</b>	<b>(1,282,452)</b>	<b>(1,199,247)</b>	<b>(1,485,008)</b>	<b>(1,643,061)</b>	<b>(1,880,466)</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>INCOME STATEMENT - SEWER FUND</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	1,768,181	1,820,814	1,875,026	1,930,864	1,988,377	2,047,616	2,108,632	2,171,478	2,236,210	2,303,165
User Charges & Fees	283,838	344,253	369,994	411,598	424,617	438,050	491,910	507,612	523,817	540,543
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	149,404	151,853	154,360	156,927	159,555	162,247	165,004	167,828	170,721	173,686
Interest & Investment Revenue	319,175	339,810	341,572	335,499	116,449	144,586	175,341	209,669	235,654	229,353
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,520,597</b>	<b>2,656,729</b>	<b>2,740,952</b>	<b>2,834,887</b>	<b>2,688,998</b>	<b>2,792,499</b>	<b>2,940,887</b>	<b>3,056,587</b>	<b>3,166,403</b>	<b>3,246,747</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	330,268	341,348	353,295	363,894	374,811	386,055	397,637	409,566	421,853	434,508
Borrowing Costs	15,683	9,439	2,686	-	-	-	-	-	-	-
Materials & Contracts	980,972	1,152,980	1,106,533	1,429,630	1,474,887	1,523,657	1,584,043	1,636,453	1,690,603	1,746,550
Depreciation & Amortisation	811,470	827,447	843,741	1,110,358	1,132,305	1,154,689	1,177,517	1,200,799	1,224,815	1,249,312
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,250	2,307	2,364	2,423	2,484	2,546	2,610	2,675	2,742	2,810
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>2,140,644</b>	<b>2,333,520</b>	<b>2,308,619</b>	<b>2,906,306</b>	<b>2,984,487</b>	<b>3,066,947</b>	<b>3,161,807</b>	<b>3,249,493</b>	<b>3,340,013</b>	<b>3,433,181</b>
<b>Operating Result from Continuing Operations</b>	<b>379,953</b>	<b>323,209</b>	<b>432,333</b>	<b>(71,419)</b>	<b>(295,489)</b>	<b>(274,448)</b>	<b>(220,920)</b>	<b>(192,906)</b>	<b>(173,610)</b>	<b>(186,433)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>379,953</b>	<b>323,209</b>	<b>432,333</b>	<b>(71,419)</b>	<b>(295,489)</b>	<b>(274,448)</b>	<b>(220,920)</b>	<b>(192,906)</b>	<b>(173,610)</b>	<b>(186,433)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>230,550</b>	<b>171,356</b>	<b>277,973</b>	<b>(228,345)</b>	<b>(455,045)</b>	<b>(436,695)</b>	<b>(385,923)</b>	<b>(360,734)</b>	<b>(344,331)</b>	<b>(360,120)</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Investments	20,863,772	21,133,855	23,310,281	14,947,333	14,367,730	15,141,298	15,095,399	13,141,452	12,140,525	11,955,512
Receivables	966,263	1,027,935	1,098,829	1,099,636	1,087,025	1,117,159	1,117,210	1,107,266	1,110,804	1,126,522
Inventories	1,888,849	1,926,013	1,954,949	2,135,000	2,215,480	2,240,495	2,276,215	2,381,785	2,465,767	2,556,037
Contract assets and contract cost assets	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000
Other	122,584	124,900	127,358	142,019	146,685	148,890	151,866	161,441	166,239	173,123
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>27,514,469</b>	<b>27,885,703</b>	<b>30,164,416</b>	<b>21,996,988</b>	<b>21,489,919</b>	<b>22,320,842</b>	<b>22,313,691</b>	<b>20,464,943</b>	<b>19,556,336</b>	<b>19,484,195</b>
<b>Non-Current Assets</b>										
Investments	266,758	260,489	289,286	279,407	252,073	253,697	235,031	174,483	133,716	111,347
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	413,083,156	414,431,844	415,868,019	425,808,473	426,227,453	425,204,069	424,326,510	425,151,128	424,800,342	423,302,228
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	139,214	236,413	354,303	368,193	361,083	544,973	587,863	623,253	686,143	816,033
Right of use assets	91,020	91,020	91,020	142,080	142,080	142,080	142,080	142,080	142,080	142,080
Investments Accounted for using the equity method	37,973,000	37,998,000	38,023,000	38,048,000	38,073,000	38,098,000	38,123,000	38,148,000	38,173,000	38,198,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>451,553,149</b>	<b>453,017,766</b>	<b>454,625,628</b>	<b>464,646,153</b>	<b>465,055,689</b>	<b>464,242,819</b>	<b>463,414,485</b>	<b>464,238,944</b>	<b>463,935,281</b>	<b>462,569,687</b>
<b>TOTAL ASSETS</b>	<b>479,067,617</b>	<b>480,903,469</b>	<b>484,790,044</b>	<b>486,643,140</b>	<b>486,545,608</b>	<b>486,563,661</b>	<b>485,728,175</b>	<b>484,703,887</b>	<b>483,491,617</b>	<b>482,053,882</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	2,317,526	2,391,142	2,423,407	2,620,186	2,685,017	2,724,747	2,773,825	2,891,486	2,959,724	3,049,974
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,113	3,164	3,216	3,269	3,324	3,380	3,438	3,496	3,557	3,618
Lease liabilities	8,660	8,205	-	18,398	-	-	-	-	-	-
Borrowings	474,194	469,471	415,562	279,771	289,015	298,583	308,486	318,738	326,775	337,702
Employee benefit provisions	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119
Other provisions	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750
<b>Total Current Liabilities</b>	<b>4,981,362</b>	<b>5,049,850</b>	<b>5,020,054</b>	<b>5,099,493</b>	<b>5,155,225</b>	<b>5,204,579</b>	<b>5,263,618</b>	<b>5,391,590</b>	<b>5,467,925</b>	<b>5,569,164</b>
<b>Non-Current Liabilities</b>										
Payables	2,032	2,077	2,129	2,279	2,351	2,404	2,464	2,578	2,655	2,750
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	67,225	59,020	59,020	91,682	91,682	91,682	91,682	91,682	91,682	91,682
Borrowings	3,978,691	3,509,220	3,093,658	2,813,887	2,524,872	2,226,289	1,917,803	1,599,065	1,272,290	934,588
Employee benefit provisions	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881
Other provisions	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>5,481,079</b>	<b>5,003,448</b>	<b>4,587,938</b>	<b>4,340,979</b>	<b>4,052,036</b>	<b>3,753,506</b>	<b>3,445,080</b>	<b>3,126,456</b>	<b>2,799,758</b>	<b>2,462,151</b>
<b>TOTAL LIABILITIES</b>	<b>10,462,441</b>	<b>10,053,298</b>	<b>9,607,993</b>	<b>9,440,473</b>	<b>9,207,261</b>	<b>8,958,085</b>	<b>8,708,698</b>	<b>8,518,046</b>	<b>8,267,683</b>	<b>8,031,315</b>
<b>Net Assets</b>	<b>468,605,177</b>	<b>470,850,171</b>	<b>475,182,051</b>	<b>477,202,668</b>	<b>477,338,347</b>	<b>477,605,575</b>	<b>477,019,477</b>	<b>476,185,841</b>	<b>475,223,934</b>	<b>474,022,567</b>
<b>EQUITY</b>										
Retained Earnings	206,297,177	208,542,171	212,874,051	214,894,668	215,030,347	215,297,575	214,711,477	213,877,841	212,915,934	211,714,567
Revaluation Reserves	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000	262,243,000
Other Reserves	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Council Equity Interest	468,605,177	470,850,171	475,182,051	477,202,668	477,338,347	477,605,575	477,019,477	476,185,841	475,223,934	474,022,567
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>468,605,177</b>	<b>470,850,171</b>	<b>475,182,051</b>	<b>477,202,668</b>	<b>477,338,347</b>	<b>477,605,575</b>	<b>477,019,477</b>	<b>476,185,841</b>	<b>475,223,934</b>	<b>474,022,567</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Investments	12,239,493	11,951,825	13,273,106	12,819,831	11,565,693	11,640,198	10,783,782	8,005,672	6,135,214	5,108,852
Receivables	927,261	987,772	1,057,470	1,057,046	1,043,166	1,071,993	1,070,699	1,059,368	1,061,479	1,075,720
Inventories	1,888,849	1,926,013	1,954,949	2,135,000	2,215,480	2,240,495	2,276,215	2,381,785	2,465,767	2,556,037
Contract assets and contract cost assets	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000	1,673,000
Other	122,584	124,900	127,358	142,019	146,685	148,890	151,866	161,441	166,239	173,123
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>18,351,187</b>	<b>18,163,510</b>	<b>19,585,883</b>	<b>19,326,895</b>	<b>18,144,023</b>	<b>18,274,577</b>	<b>17,455,563</b>	<b>14,781,266</b>	<b>13,001,699</b>	<b>12,086,733</b>
<b>Non-Current Assets</b>										
Investments	266,758	260,489	289,286	279,407	252,073	253,697	235,031	174,483	133,716	111,347
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	383,809,085	385,460,810	387,390,726	389,466,903	390,853,188	390,800,335	390,950,293	392,788,764	393,477,793	393,004,028
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	139,214	236,413	354,303	368,193	361,083	544,973	587,863	623,253	686,143	816,033
Right of use assets	91,020	91,020	91,020	142,080	142,080	142,080	142,080	142,080	142,080	142,080
Investments Accounted for using the equity method	37,973,000	37,998,000	38,023,000	38,048,000	38,073,000	38,098,000	38,123,000	38,148,000	38,173,000	38,198,000
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>422,279,077</b>	<b>424,046,732</b>	<b>426,148,335</b>	<b>428,304,583</b>	<b>429,681,424</b>	<b>429,839,084</b>	<b>430,038,268</b>	<b>431,876,579</b>	<b>432,612,732</b>	<b>432,271,488</b>
<b>TOTAL ASSETS</b>	<b>440,630,265</b>	<b>442,210,242</b>	<b>445,734,217</b>	<b>447,631,479</b>	<b>447,825,447</b>	<b>448,113,661</b>	<b>447,493,830</b>	<b>446,657,846</b>	<b>445,614,431</b>	<b>444,358,221</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	2,229,132	2,288,624	2,325,152	2,494,730	2,555,628	2,591,126	2,634,997	2,748,114	2,811,659	2,897,062
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	8,660	8,205	-	18,398	-	-	-	-	-	-
Borrowings	392,686	403,947	415,562	279,771	289,015	298,583	308,486	318,738	326,775	337,702
Employee benefit provisions	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119	2,085,119
Other provisions	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750	92,750
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>4,808,347</b>	<b>4,878,645</b>	<b>4,918,583</b>	<b>4,970,768</b>	<b>5,022,512</b>	<b>5,067,578</b>	<b>5,121,352</b>	<b>5,244,721</b>	<b>5,316,303</b>	<b>5,412,633</b>
<b>Non-Current Liabilities</b>										
Payables	2,032	2,077	2,129	2,279	2,351	2,404	2,464	2,578	2,655	2,750
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	67,225	59,020	59,020	91,682	91,682	91,682	91,682	91,682	91,682	91,682
Borrowings	3,913,167	3,509,220	3,093,658	2,813,887	2,524,872	2,226,289	1,917,803	1,599,065	1,272,290	934,588
Employee benefit provisions	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881	63,881
Other provisions	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250	1,369,250
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>5,415,555</b>	<b>5,003,448</b>	<b>4,587,938</b>	<b>4,340,979</b>	<b>4,052,036</b>	<b>3,753,506</b>	<b>3,445,080</b>	<b>3,126,456</b>	<b>2,799,758</b>	<b>2,462,151</b>
<b>TOTAL LIABILITIES</b>	<b>10,223,901</b>	<b>9,882,093</b>	<b>9,506,521</b>	<b>9,311,747</b>	<b>9,074,548</b>	<b>8,821,085</b>	<b>8,566,432</b>	<b>8,371,178</b>	<b>8,116,061</b>	<b>7,874,784</b>
<b>Net Assets</b>	<b>430,406,363</b>	<b>432,328,149</b>	<b>436,227,696</b>	<b>438,319,731</b>	<b>438,750,900</b>	<b>439,292,576</b>	<b>438,927,398</b>	<b>438,286,668</b>	<b>437,498,370</b>	<b>436,483,437</b>
<b>EQUITY</b>										
Retained Earnings	194,217,363	196,139,149	200,038,696	202,130,731	202,561,900	203,103,576	202,738,398	202,097,668	201,309,370	200,294,437
Revaluation Reserves	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000	236,124,000
Other Reserves	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Council Equity Interest	430,406,363	432,328,149	436,227,696	438,319,731	438,750,900	439,292,576	438,927,398	438,286,668	437,498,370	436,483,437
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>430,406,363</b>	<b>432,328,149</b>	<b>436,227,696</b>	<b>438,319,731</b>	<b>438,750,900</b>	<b>439,292,576</b>	<b>438,927,398</b>	<b>438,286,668</b>	<b>437,498,370</b>	<b>436,483,437</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>BALANCE SHEET - SEWER FUND</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments	8,624,280	9,182,031	10,037,175	2,127,502	2,802,037	3,501,100	4,311,617	5,135,780	6,005,311	6,846,660
Receivables	39,002	40,163	41,359	42,590	43,859	45,165	46,511	47,898	49,325	50,802
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>9,163,281</b>	<b>9,722,193</b>	<b>10,578,533</b>	<b>2,670,092</b>	<b>3,345,896</b>	<b>4,046,265</b>	<b>4,858,128</b>	<b>5,683,677</b>	<b>6,554,636</b>	<b>7,397,462</b>
<b>Non-Current Assets</b>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	29,274,071	28,971,034	28,477,293	36,341,570	35,374,264	34,403,734	33,376,217	32,362,365	31,322,549	30,298,199
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>29,274,071</b>	<b>28,971,034</b>	<b>28,477,293</b>	<b>36,341,570</b>	<b>35,374,264</b>	<b>34,403,734</b>	<b>33,376,217</b>	<b>32,362,365</b>	<b>31,322,549</b>	<b>30,298,199</b>
<b>TOTAL ASSETS</b>	<b>38,437,353</b>	<b>38,693,227</b>	<b>39,055,826</b>	<b>39,011,662</b>	<b>38,720,160</b>	<b>38,450,000</b>	<b>38,234,345</b>	<b>38,046,042</b>	<b>37,877,185</b>	<b>37,695,661</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	88,395	102,517	98,255	125,456	129,389	133,621	138,828	143,372	148,065	152,913
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	3,113	3,164	3,216	3,269	3,324	3,380	3,438	3,496	3,557	3,618
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	81,508	65,524	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>173,015</b>	<b>171,205</b>	<b>101,471</b>	<b>128,725</b>	<b>132,713</b>	<b>137,001</b>	<b>142,266</b>	<b>146,868</b>	<b>151,622</b>	<b>156,531</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	65,524	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>65,524</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>238,539</b>	<b>171,205</b>	<b>101,471</b>	<b>128,725</b>	<b>132,713</b>	<b>137,001</b>	<b>142,266</b>	<b>146,868</b>	<b>151,622</b>	<b>156,531</b>
<b>Net Assets</b>	<b>38,198,813</b>	<b>38,522,022</b>	<b>38,954,355</b>	<b>38,882,937</b>	<b>38,587,447</b>	<b>38,312,999</b>	<b>38,092,079</b>	<b>37,899,173</b>	<b>37,725,564</b>	<b>37,539,130</b>
<b>EQUITY</b>										
Retained Earnings	12,079,813	12,403,022	12,835,355	12,763,937	12,468,447	12,193,999	11,973,079	11,780,173	11,606,564	11,420,130
Revaluation Reserves	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000	26,119,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	38,198,813	38,522,022	38,954,355	38,882,937	38,587,447	38,312,999	38,092,079	37,899,173	37,725,564	37,539,130
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>38,198,813</b>	<b>38,522,022</b>	<b>38,954,355</b>	<b>38,882,937</b>	<b>38,587,447</b>	<b>38,312,999</b>	<b>38,092,079</b>	<b>37,899,173</b>	<b>37,725,564</b>	<b>37,539,130</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - CONSOLIDATED</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	15,600,628	16,916,041	17,352,846	18,004,129	18,482,979	18,977,493	19,485,031	20,004,905	20,538,496	21,076,260
User Charges & Fees	1,823,474	1,970,799	2,048,996	2,144,914	2,214,079	2,285,500	2,399,250	2,476,808	2,556,902	2,639,616
Investment & Interest Revenue Received	1,110,635	984,906	970,902	991,413	581,408	589,206	681,952	790,439	777,086	782,613
Grants & Contributions	5,894,210	7,845,392	9,879,201	8,693,006	7,453,393	7,729,891	6,866,069	6,999,194	7,135,883	7,276,056
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	362,382	220,746	228,704	308,056	297,421	284,648	312,272	307,470	317,848	328,582
<b>Payments:</b>										
Employee Benefits & On-Costs	(8,689,730)	(8,910,531)	(9,184,307)	(9,459,836)	(9,743,631)	(10,036,543)	(10,337,640)	(10,647,769)	(10,967,202)	(11,296,218)
Materials & Contracts	(7,056,492)	(7,363,575)	(7,439,167)	(8,558,033)	(8,962,902)	(9,075,256)	(9,282,234)	(9,798,958)	(10,233,102)	(10,661,377)
Borrowing Costs	(158,733)	(141,349)	(122,933)	(107,864)	(98,715)	(87,312)	(77,781)	(67,916)	(57,703)	(49,696)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,210,313)	(1,189,317)	(1,214,362)	(1,328,733)	(1,265,710)	(1,293,309)	(1,320,716)	(1,449,239)	(1,377,536)	(1,406,708)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>7,676,062</b>	<b>10,333,112</b>	<b>12,519,880</b>	<b>10,687,053</b>	<b>8,958,324</b>	<b>9,374,315</b>	<b>8,726,205</b>	<b>8,614,934</b>	<b>8,690,673</b>	<b>8,689,128</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	4,283,634	293,938	-	8,372,827	1,281,472	-	875,081	2,838,659	1,911,224	1,048,731
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,173,656	837,384	1,576,949	651,709	740,480	927,599	1,078,531	1,529,410	1,072,820	686,572
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	(285,981)	(557,751)	(2,205,223)	-	(674,535)	(775,191)	(810,517)	(824,163)	(869,531)	(841,349)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,361,490)	(10,308,829)	(11,278,931)	(19,265,027)	(9,997,571)	(9,036,707)	(9,510,718)	(11,797,854)	(10,406,448)	(9,109,308)
Purchase of Intangible Assets	(20,500)	(115,000)	(135,000)	(31,000)	(10,000)	(201,000)	(60,000)	(52,500)	(80,000)	(147,000)
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(7,210,682)</b>	<b>(9,850,258)</b>	<b>(12,042,204)</b>	<b>(10,271,491)</b>	<b>(8,660,155)</b>	<b>(9,085,300)</b>	<b>(8,427,622)</b>	<b>(8,306,448)</b>	<b>(8,371,935)</b>	<b>(8,362,353)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)	(326,775)
Repayment of lease liabilities (principal repayments)	(8,351)	(8,660)	(8,205)	-	(18,398)	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(465,380)</b>	<b>(482,854)</b>	<b>(477,676)</b>	<b>(415,562)</b>	<b>(298,169)</b>	<b>(289,015)</b>	<b>(298,583)</b>	<b>(308,486)</b>	<b>(318,738)</b>	<b>(326,775)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>
Cash & Cash Equivalents - end of the year	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Investments - end of the year	21,130,531	21,394,344	23,599,566	15,226,740	14,619,803	15,394,995	15,330,430	13,315,934	12,274,242	12,066,859
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>23,130,531</b>	<b>23,394,344</b>	<b>25,599,566</b>	<b>17,226,740</b>	<b>16,619,803</b>	<b>17,394,995</b>	<b>17,330,430</b>	<b>15,315,934</b>	<b>14,274,242</b>	<b>14,066,859</b>
<b>Representing:</b>										
- External Restrictions	11,991,430	12,779,680	14,131,514	6,738,253	7,922,308	9,149,264	10,466,671	11,857,361	13,158,353	14,094,201
- Internal Restrictions	6,556,784	6,602,152	6,262,368	6,151,781	6,279,813	6,407,844	6,535,876	6,564,908	6,695,440	6,825,972
- Unrestricted	4,582,317	4,012,512	5,205,685	4,336,705	2,417,683	1,837,886	327,883	(3,106,335)	(5,579,551)	(6,853,313)
	<b>23,130,531</b>	<b>23,394,344</b>	<b>25,599,566</b>	<b>17,226,740</b>	<b>16,619,803</b>	<b>17,394,995</b>	<b>17,330,430</b>	<b>15,315,934</b>	<b>14,274,242</b>	<b>14,066,859</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - GENERAL FUND</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	13,835,634	15,096,388	15,479,016	16,074,497	16,495,871	16,931,183	17,377,745	17,834,813	18,303,713	18,774,572
User Charges & Fees	1,539,637	1,626,546	1,679,002	1,733,317	1,789,462	1,847,450	1,907,340	1,969,197	2,033,085	2,099,073
Investment & Interest Revenue Received	791,460	645,095	629,330	655,914	464,960	444,619	506,611	580,769	541,432	553,260
Grants & Contributions	5,748,627	7,693,488	9,724,789	8,536,026	7,293,784	7,567,588	6,701,008	6,831,307	6,965,102	7,102,308
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	362,382	220,746	228,704	308,056	297,421	284,648	312,272	307,470	317,848	328,582
<b>Payments:</b>										
Employee Benefits & On-Costs	(8,359,462)	(8,569,184)	(8,831,012)	(9,095,942)	(9,368,820)	(9,650,488)	(9,940,003)	(10,238,203)	(10,545,349)	(10,861,710)
Materials & Contracts	(6,048,740)	(6,225,349)	(6,328,881)	(7,155,604)	(7,491,948)	(7,555,831)	(7,703,399)	(8,167,049)	(8,547,192)	(8,919,674)
Borrowing Costs	(142,466)	(131,278)	(119,739)	(107,864)	(98,715)	(87,312)	(77,781)	(67,916)	(57,703)	(49,696)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,208,063)	(1,187,010)	(1,211,998)	(1,326,309)	(1,263,226)	(1,290,763)	(1,318,106)	(1,446,564)	(1,374,794)	(1,403,898)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>6,519,009</b>	<b>9,169,443</b>	<b>11,249,212</b>	<b>9,622,091</b>	<b>8,118,788</b>	<b>8,491,093</b>	<b>7,765,688</b>	<b>7,603,824</b>	<b>7,636,142</b>	<b>7,622,817</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	4,283,634	293,938	-	463,154	1,281,472	-	875,081	2,838,659	1,911,224	1,048,731
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,173,656	806,968	1,576,949	618,811	740,480	892,016	1,078,531	1,490,924	1,072,820	644,945
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	-	-	(1,350,078)	-	-	(76,129)	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(11,565,683)	(9,754,003)	(10,928,931)	(10,257,494)	(9,832,571)	(8,816,965)	(9,360,718)	(11,572,421)	(10,221,448)	(8,842,719)
Purchase of Intangible Assets	(20,500)	(115,000)	(135,000)	(31,000)	(10,000)	(201,000)	(60,000)	(52,500)	(80,000)	(147,000)
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(6,128,893)</b>	<b>(8,768,097)</b>	<b>(10,837,060)</b>	<b>(9,206,529)</b>	<b>(7,820,619)</b>	<b>(8,202,078)</b>	<b>(7,467,105)</b>	<b>(7,295,338)</b>	<b>(7,317,404)</b>	<b>(7,296,042)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(381,765)	(392,686)	(403,947)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)	(326,775)
Repayment of lease liabilities (principal repayments)	(8,351)	(8,660)	(8,205)	-	(18,398)	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(390,116)</b>	<b>(401,346)</b>	<b>(412,152)</b>	<b>(415,562)</b>	<b>(298,169)</b>	<b>(289,015)</b>	<b>(298,583)</b>	<b>(308,486)</b>	<b>(318,738)</b>	<b>(326,775)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
Cash & Cash Equivalents - end of the year	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Investments - end of the year	12,506,251	12,212,313	13,562,392	13,099,238	11,817,766	11,893,895	11,018,813	8,180,155	6,268,931	5,220,199
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>14,006,251</b>	<b>13,712,313</b>	<b>15,062,392</b>	<b>14,599,238</b>	<b>13,317,766</b>	<b>13,393,895</b>	<b>12,518,813</b>	<b>9,680,155</b>	<b>7,768,931</b>	<b>6,720,199</b>
<b>Representing:</b>										
- External Restrictions	2,867,150	3,097,649	3,594,339	4,110,751	4,620,270	5,148,164	5,655,054	6,221,582	6,653,042	6,747,541
- Internal Restrictions	6,556,784	6,602,152	6,262,368	6,151,781	6,279,813	6,407,844	6,535,876	6,564,908	6,695,440	6,825,972
- Unrestricted	4,582,317	4,012,512	5,205,685	4,336,705	2,417,683	1,837,886	327,883	(3,106,335)	(5,579,551)	(6,853,313)
	<b>14,006,251</b>	<b>13,712,313</b>	<b>15,062,392</b>	<b>14,599,238</b>	<b>13,317,766</b>	<b>13,393,895</b>	<b>12,518,813</b>	<b>9,680,155</b>	<b>7,768,931</b>	<b>6,720,199</b>

<b>Blayney Shire Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2035</b>										
<b>CASH FLOW STATEMENT - SEWER FUND</b>	<b>Projected Years</b>									
<b>Scenario: Reduced Mining &amp; Grant Funding</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	1,764,994	1,819,653	1,873,830	1,929,632	1,987,109	2,046,309	2,107,286	2,170,092	2,234,783	2,301,689
User Charges & Fees	283,838	344,253	369,994	411,598	424,617	438,050	491,910	507,612	523,817	540,543
Investment & Interest Revenue Received	319,175	339,810	341,572	335,499	116,449	144,586	175,341	209,669	235,654	229,353
Grants & Contributions	145,583	151,904	154,412	156,980	159,610	162,303	165,061	167,887	170,782	173,748
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Employee Benefits & On-Costs	(330,268)	(341,348)	(353,295)	(363,894)	(374,811)	(386,055)	(397,637)	(409,566)	(421,853)	(434,508)
Materials & Contracts	(1,007,752)	(1,138,225)	(1,110,287)	(1,402,429)	(1,470,954)	(1,519,426)	(1,578,835)	(1,631,909)	(1,685,909)	(1,741,702)
Borrowing Costs	(16,267)	(10,071)	(3,194)	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(2,250)	(2,307)	(2,364)	(2,423)	(2,484)	(2,546)	(2,610)	(2,675)	(2,742)	(2,810)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>1,157,052</b>	<b>1,163,669</b>	<b>1,270,668</b>	<b>1,064,962</b>	<b>839,535</b>	<b>883,221</b>	<b>960,517</b>	<b>1,011,110</b>	<b>1,054,531</b>	<b>1,066,311</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	-	-	-	7,909,673	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	30,416	-	32,898	-	35,583	-	38,486	-	41,627
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	(285,981)	(557,751)	(855,144)	-	(674,535)	(699,062)	(810,517)	(824,163)	(869,531)	(841,349)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(795,807)	(554,826)	(350,000)	(9,007,533)	(165,000)	(219,742)	(150,000)	(225,433)	(185,000)	(266,589)
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(1,081,788)</b>	<b>(1,082,161)</b>	<b>(1,205,144)</b>	<b>(1,064,962)</b>	<b>(839,535)</b>	<b>(883,221)</b>	<b>(960,517)</b>	<b>(1,011,110)</b>	<b>(1,054,531)</b>	<b>(1,066,311)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(75,264)	(81,508)	(65,524)	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(75,264)</b>	<b>(81,508)</b>	<b>(65,524)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
Cash & Cash Equivalents - end of the year	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments - end of the year	8,624,280	9,182,031	10,037,175	2,127,502	2,802,037	3,501,100	4,311,617	5,135,780	6,005,311	6,846,660
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>9,124,280</b>	<b>9,682,031</b>	<b>10,537,175</b>	<b>2,627,502</b>	<b>3,302,037</b>	<b>4,001,100</b>	<b>4,811,617</b>	<b>5,635,780</b>	<b>6,505,311</b>	<b>7,346,660</b>
<b>Representing:</b>										
- External Restrictions	2,432,173	2,695,224	2,979,255	1,755,762	2,025,140	2,317,844	2,635,587	2,980,202	3,355,354	3,764,963
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	6,692,107	6,986,807	7,557,920	871,740	1,276,897	1,683,256	2,176,030	2,655,577	3,149,957	3,581,697
	<b>9,124,280</b>	<b>9,682,031</b>	<b>10,537,175</b>	<b>2,627,502</b>	<b>3,302,037</b>	<b>4,001,100</b>	<b>4,811,617</b>	<b>5,635,780</b>	<b>6,505,311</b>	<b>7,346,660</b>

## 9. CAPITAL EXPENDITURE PROGRAM

Council's 10-year capital expenditure program is made up of both recurrent renewal works such as resealing and plant replacement as well as one off major renewal and new works. Often these works are reliant on obtaining sufficient grant funding.

	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34	2034/35
Roads	5,768,464	3,803,213	7,404,826	5,905,811	4,882,251	4,231,135	4,347,457	4,758,039	5,430,496	5,585,233
Footpaths	197,507	175,477	249,714	635,407	121,995	298,166	234,558	372,252	123,689	220,860
Bridges	-	1,667,500	-	596,225	850,000	1,306,261	-	316,980	-	-
Buildings	668,000	942,000	707,000	692,000	707,000	723,000	738,000	755,000	771,000	790,275
Other Structures	688,450	221,650	259,500	188,300	189,150	191,500	194,000	199,750	205,709	15,076
Information Technology	23,000	117,500	487,500	49,000	12,500	203,500	62,500	72,500	82,500	149,500
Plant & Equipment	4,039,761	2,736,663	1,745,390	1,932,749	2,860,869	1,840,034	3,614,551	4,830,399	3,449,101	1,792,822
Sewerage Services	795,807	554,826	350,000	9,007,533	165,000	219,742	150,000	225,433	185,000	266,589
Stormwater	201,000	205,000	210,000	214,000	219,000	224,000	229,000	234,000	239,000	244,950
Kerb & Gutter	-	-	-	75,000	-	-	-	86,000	-	-
<b>TOTAL</b>	<b>12,381,989</b>	<b>10,423,829</b>	<b>11,413,930</b>	<b>19,296,024</b>	<b>10,007,764</b>	<b>9,237,338</b>	<b>9,570,065</b>	<b>11,850,353</b>	<b>10,486,494</b>	<b>9,065,305</b>

NEW	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34	2034/35
Roads	95,000	-	-	-	-	-	-	-	-	-
Footpaths	145,023	121,681	194,573	578,888	64,063	238,785	173,692	309,865	59,742	156,912
Bridges	-	-	-	-	-	-	-	-	-	-
Buildings	20,000	30,000	30,000	-	-	-	-	-	-	-
Other Structures	631,600	164,500	172,000	175,500	176,000	178,000	180,000	185,400	191,000	-
Information Technology	23,000	117,500	487,500	49,000	12,500	203,500	62,500	72,500	82,500	149,500
Plant & Equipment	4,039,761	2,736,663	1,745,390	1,932,749	2,860,869	1,840,034	3,614,551	4,830,399	3,449,101	1,792,822
Sewerage Services	15,000	59,616	-	64,481	-	69,742	-	75,433	-	81,589
Stormwater	-	-	-	-	-	-	-	-	-	-
Kerb & Gutter	-	-	-	75,000	-	-	-	86,000	-	-
<b>TOTAL</b>	<b>4,969,384</b>	<b>3,229,960</b>	<b>2,629,463</b>	<b>2,875,618</b>	<b>3,113,432</b>	<b>2,530,061</b>	<b>4,030,743</b>	<b>5,559,597</b>	<b>3,782,343</b>	<b>2,180,823</b>

Renewal	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34	2034/35
Roads	5,673,464	3,803,213	7,404,826	5,905,811	4,882,251	4,231,135	4,347,457	4,758,039	5,430,496	5,585,233
Footpaths	52,484	53,796	55,141	56,519	57,932	59,381	60,866	62,387	63,947	63,948
Bridges	-	1,667,500	-	596,225	850,000	1,306,261	-	316,980	-	-
Buildings	648,000	912,000	677,000	692,000	707,000	723,000	738,000	755,000	771,000	790,275
Other Structures	56,850	57,150	87,500	12,800	13,150	13,500	14,000	14,350	14,709	15,076
Information Technology	-	-	-	-	-	-	-	-	-	-
Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sewerage Services	780,807	495,210	350,000	8,943,052	165,000	150,000	150,000	150,000	185,000	185,000
Stormwater	201,000	205,000	210,000	214,000	219,000	224,000	229,000	234,000	239,000	244,950
Kerb & Gutter	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>7,412,605</b>	<b>7,193,869</b>	<b>8,784,467</b>	<b>16,420,407</b>	<b>6,894,333</b>	<b>6,707,277</b>	<b>5,539,322</b>	<b>6,290,756</b>	<b>6,704,151</b>	<b>6,884,482</b>

## Programmed Infrastructure Renewals

Infrastructure assets including roads, bridges & footpaths make up 66% of Council's total Infrastructure, Property, Plant & Equipment portfolio and not surprisingly makes up the majority of recurrent capital expenditure throughout this plan.

Asset Class	Average annual budget over the plan	What does it cost?	What does it get us?
Road Rehabilitation	\$3,429,843	\$600-\$950k per km	Between 3 - 6km annually
Reseals	\$552,170	\$50-\$75k per km	Between 8 – 10km annually
Gravel Resheeting	\$506,695		Between 5 – 20km annually
Heavy Patching	\$688,196	\$200-\$600k per km	Between 1 - 4km per year
Bridges (Culverts)	\$440,697	Varies	Varies
Footpaths	\$254,872	\$180-\$210/m <sup>2</sup>	Varies
Urban Stormwater	\$221,995	Varies	Varies

## Other Major Infrastructure works

### Newbridge Road

Project commencement	2027/28
Project completion	2027/28
Total cost of the project	\$2,000,000
Grant funding sought	\$2,000,000
Other funding	\$0

### Spring Hill Road

Project commencement	2027/28
Project completion	2028/29
Total cost of the project	\$3,000,000
Grant funding sought	\$3,000,000
Other funding	\$0

### Regional Roads Improvements (Hobbys Yards & Belubula Way)

Project commencement	2026/27
Project completion	2033/34
Total cost of the project	\$7,200,000
Grant funding sought	\$3,600,000
Other funding	\$3,600,000

### Coombing Street Bridge Replacement,

Project commencement	2026/27
Project completion	2026/27
Total cost of the project	\$1,300,000
Grant funding sought	\$1,300,000
Other funding	\$0

### Liscombes Creek Bridge Replacement, Realignment & Associated Roadworks

Project commencement	2029/30
Project completion	2029/30
Total cost of the project	\$1,050,000
Grant funding sought	\$1,050,000
Other funding	\$0

### Corporate Management System Upgrade

Project Description: Upgrade Council's Corporate Management software including asset management system

Project commencement	2027/28
Project completion	2027/28
Total cost of the project	\$350,000
Grant funding sought	\$0
Other funding – IT Internal Allocation	\$350,000
Proposed borrowings	\$0

### Sewer Relining

Project Description: CCTV monitoring and relining of deteriorated sewer mains.

Project commencement	2025/26
Project completion	2028/29
Total cost of the project	\$775,000
Grant funding sought	\$0
Other funding – Sewer Restricted Cash	\$775,000
Proposed borrowings	\$0

## Other Major Capital Works Program

Council has programed a number of significant major capital works program over the term of this plan. The below programs are often reliant on successful grant funding.

### Sewerage Treatment Plant

Project Description: Capacity upgrade at Blayney STP.

Project commencement	2027/28
Project completion	2028/29
Total cost of the project	\$8,917,500
Grant funding sought	\$5,796,375
Other funding – Sewer reserves	\$3,121,125
Proposed borrowings	\$0